



# **GOVERNANCE COMMITTEE MEETING**

CareerSource Central Florida | 2/14/24

[CareerSourceCentralFlorida.com](http://CareerSourceCentralFlorida.com)



## 2/14/24 GOVERNANCE COMMITTEE MEETING DETAILS

### Meeting Details

Meeting Agenda

Welcome

Roll Call

Public Comment

Approval of Minutes

Information/

Discussion/

Action Items

Other Business

Adjournment

What: Governance Committee Meeting

When: Wednesday, February 14, 2024  
1:00 p.m. – 2:30 p.m.

Where: CSCF Administration Office  
390 N. Orange Ave., Suite 700 (7<sup>th</sup> Floor)  
Orlando, FL 32801

or

Virtual Option via Zoom:

Link: <https://careersourcecf.zoom.us/j/84189841891?pwd=xpa9VvKTRs8QgaEbS2iMVzb1AWKPiF.1>

Dial In: 1 (929) 205-6099 / Meeting ID: 841 8984 1891 / Passcode: 250944

## 2/14/24 GOVERNANCE COMMITTEE MEETING DETAILS

Agenda Item #"	Topic	Presenter	Action Item
1.	Welcome	Sheri Olson	
2.	Roll Call / Establishment of Quorum	Kaz Kasal	
3.	Public Comment		
4.	Approval of Minutes <a href="#">A. 8/16/23 Governance Committee Meeting</a>	Sheri Olson	X
5.	Information / Discussion / Action Items A. Board Compliance to CSCF's Bylaws 1) <a href="#">Board Demographics</a> 2) Board Seats  B. Board Member Recruitment, Participation and Development 1) <a href="#">Board Engagement (7/1/23 thru 12/31/23)</a>  C. <a href="#">Enterprise Risk Update</a>	Committee Review/Discussion	
6.	Other Business		
7.	Adjournment		

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**WELCOME**



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# ROLL CALL



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# PUBLIC COMMENT



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# APPROVAL OF MINUTES



**Draft  
Governance Committee Meeting  
Wednesday, August 16, 2023 / 3:00 p.m.**

**MINUTES**

**MEMBERS PRESENT:** Sheri Olson, Dr. Heather Bigard, Keira des Anges and Nicole Martz

**MEMBERS ABSENT:** Jeff Hayward

**STAFF PRESENT:** Pam Nabors, Leo Alvarez, Fabia Diaz and Kaz Kasal

Agenda Item	Topic	Action Item / Follow Up Item
1	<b>Welcome</b> Ms. Olson, Committee Chair, called meeting to order at 3:02 p.m. and welcomed attendees including two new committee members: Dr. Heather Bigard and Ms. Nicole Martz.	
2	<b>Roll Call / Establishment of Quorum</b> Ms. Kasal reported a quorum present.	
3	<b>Public Comment</b> None offered.	
4	<b>Approval of Minutes:</b> <u>Approval of Minutes</u> <ul style="list-style-type: none"> <li>• Reviewed draft minutes from 5/10/23 Governance Committee meeting and noted the year at top of page 1, in title section, needs to be changed from "2022" to "2023" (attachment).</li> </ul>	<b>Ms. Martz made a motion to approve the minutes, to include noted change, from the 5/10/23 Governance Committee Meeting. Ms. des Anges seconded; motion passed unanimously.</b>
5	<b>Information / Discussion / Actions Items</b>	
	<p><u>Charter - Annual Review</u></p> <ul style="list-style-type: none"> <li>• Reviewed Charter (attachment) and concurred no changes needed at this time.</li> </ul> <p><u>Board Compliance to CSCF's Bylaws</u></p> <ul style="list-style-type: none"> <li>• <u>Board Demographics</u> Reviewed demographics of CSCF Board vs. regional comparison by gender, ethnicity, race, age, and veteran, and how each category trended from PY 2016-2017 to present (attachment).</li> <li>• <u>Board Seats</u> Reviewed current composition of CSCF Board and discussed options on the few vacancies looking to fill by mid-year, pending Consortium approval.</li> </ul> <p><u>Board Member Recruitment, Participation, Engagement and Development</u></p> <p><u>Board Engagement (7/1/2022 thru 6/30/2023)</u></p> <ul style="list-style-type: none"> <li>• Reviewed PY 22-23 metrics on Board Engagement. Also, reviewed comparison to previous year, which showed</li> </ul>	<i>Staff to enlarge regional data on slides next time.</i>





	progressively increased engagement over last three years (attachment).	
6	<b>Other Business</b> <ul style="list-style-type: none"> <li>Mr. Nguyen will present a high-level overview of Enterprise Risk Management at the 9/28/23 Board Meeting.</li> </ul>	
7	<b>Adjournment</b> Meeting adjourned at 3:49 p.m.	

Respectfully submitted,

Kaz Kasal  
 Executive Coordinator



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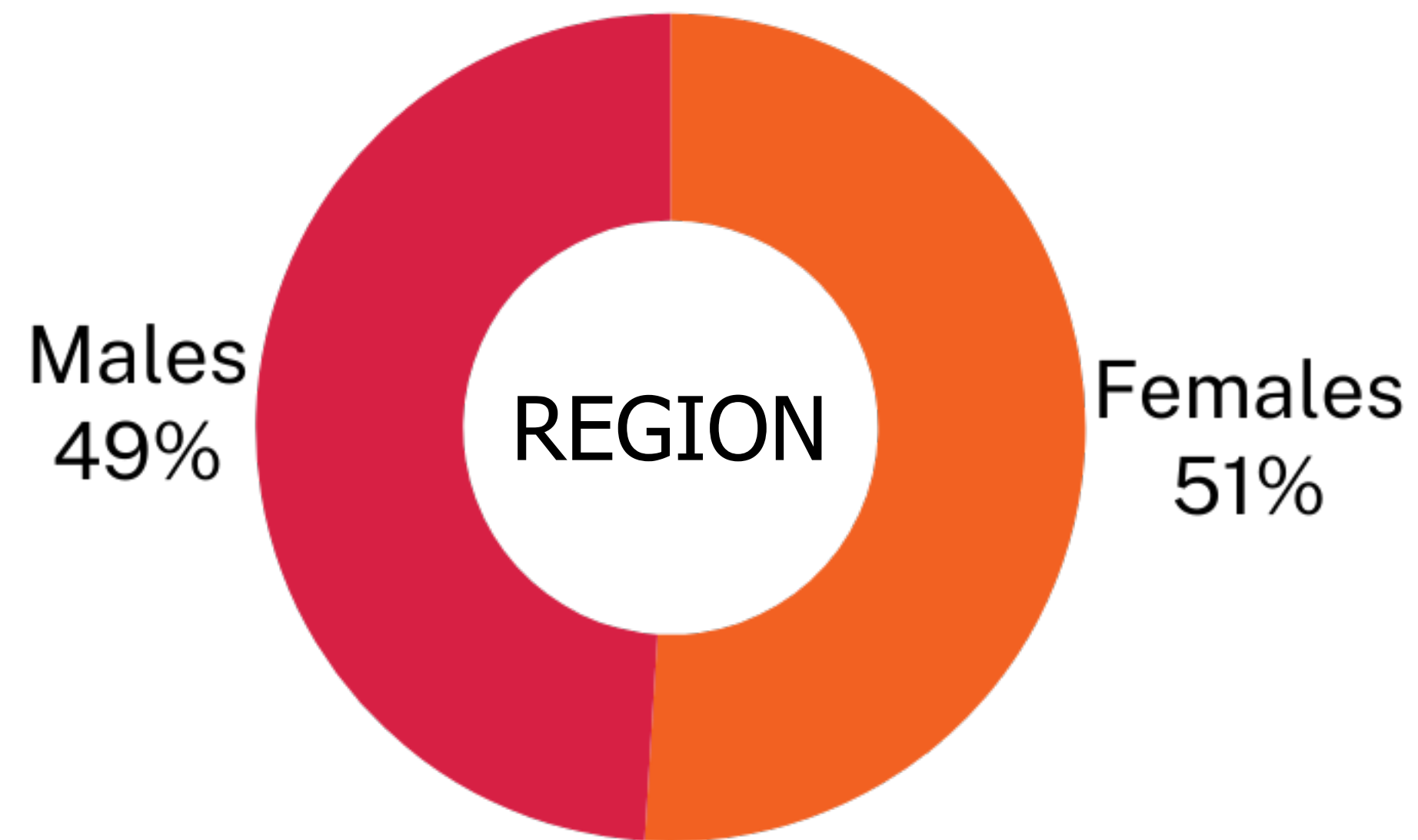
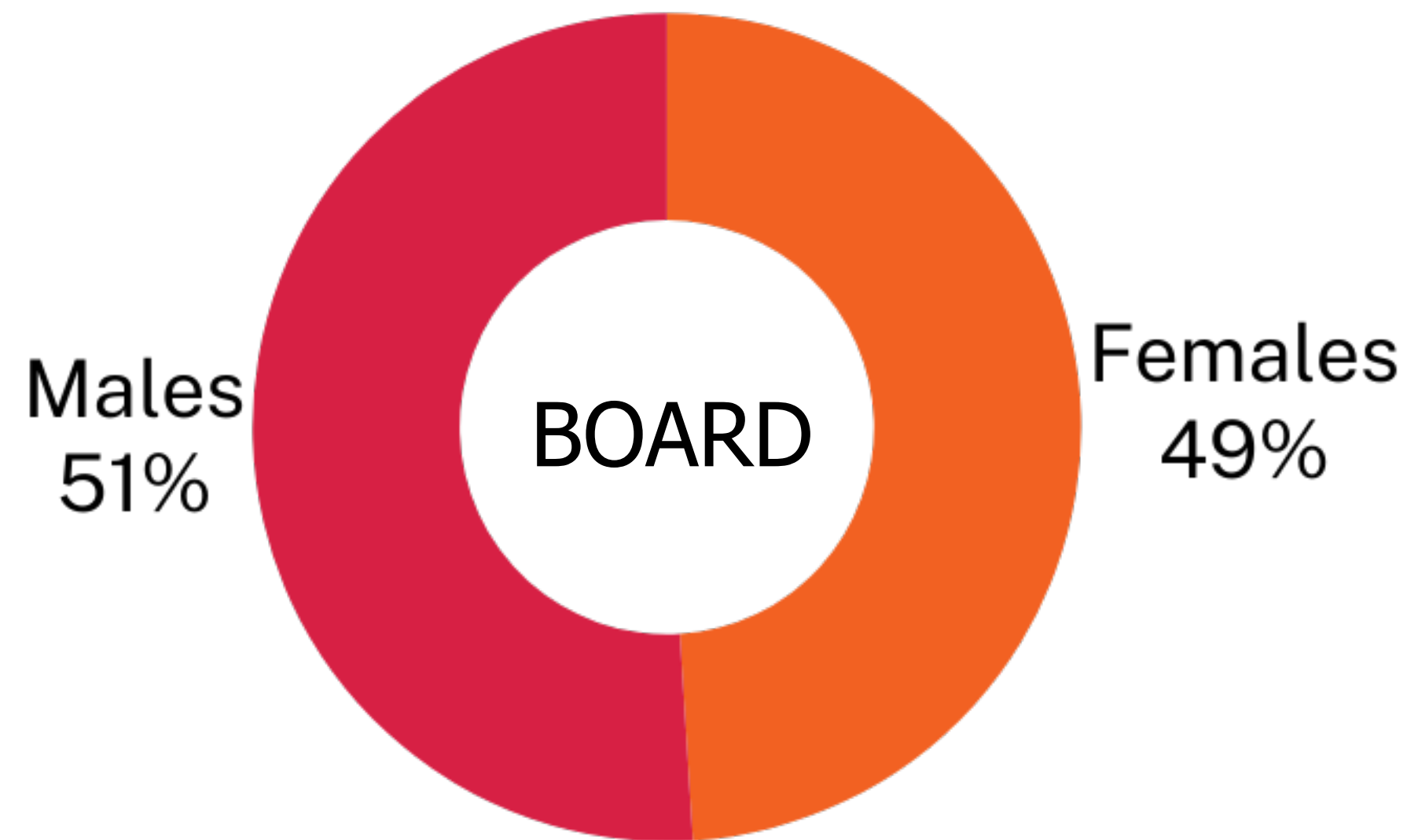
Adjournment

# INFORMATION/ DISCUSSION/ ACTION ITEMS



# **BOARD DEMOGRAPHICS**

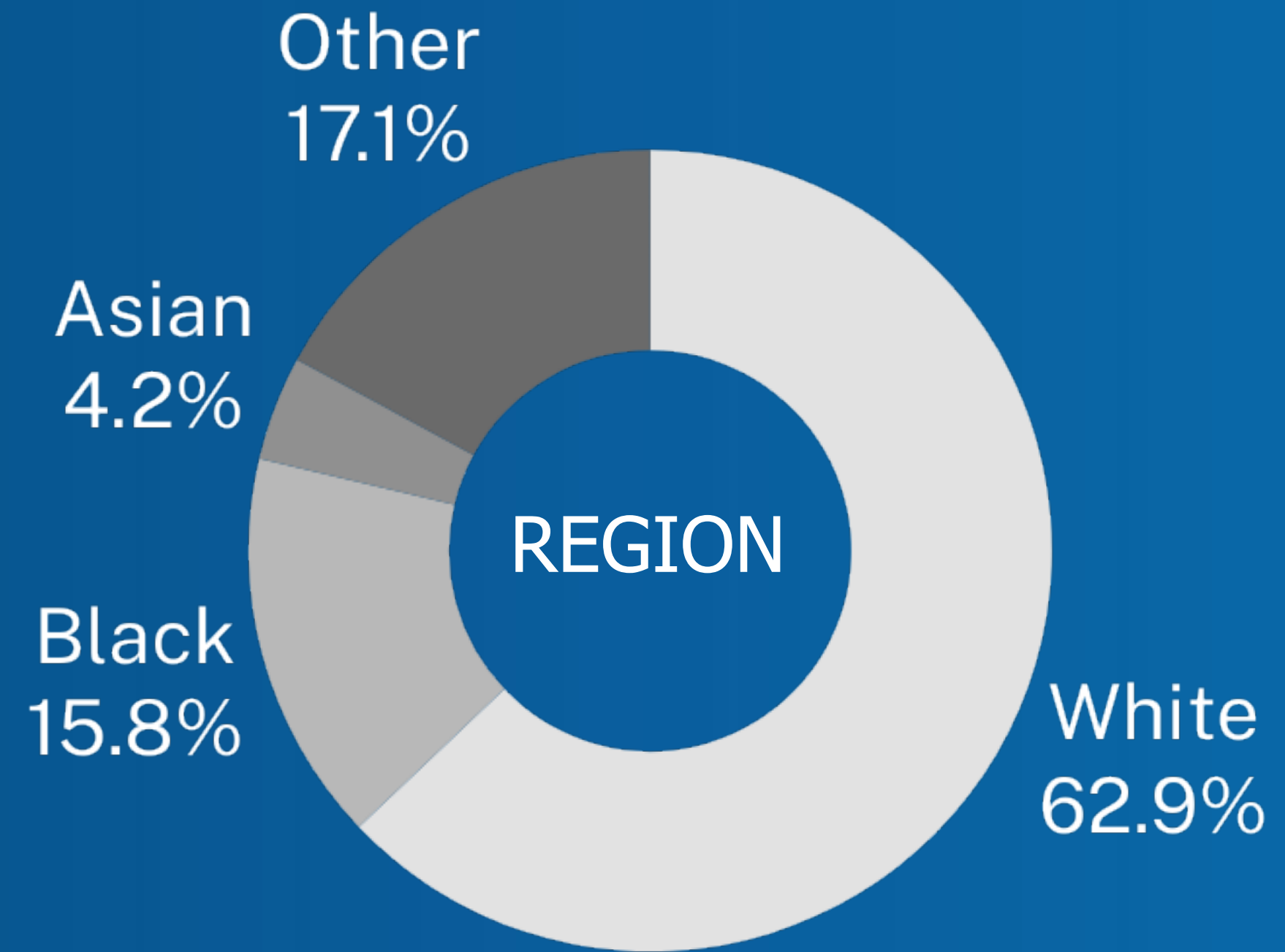
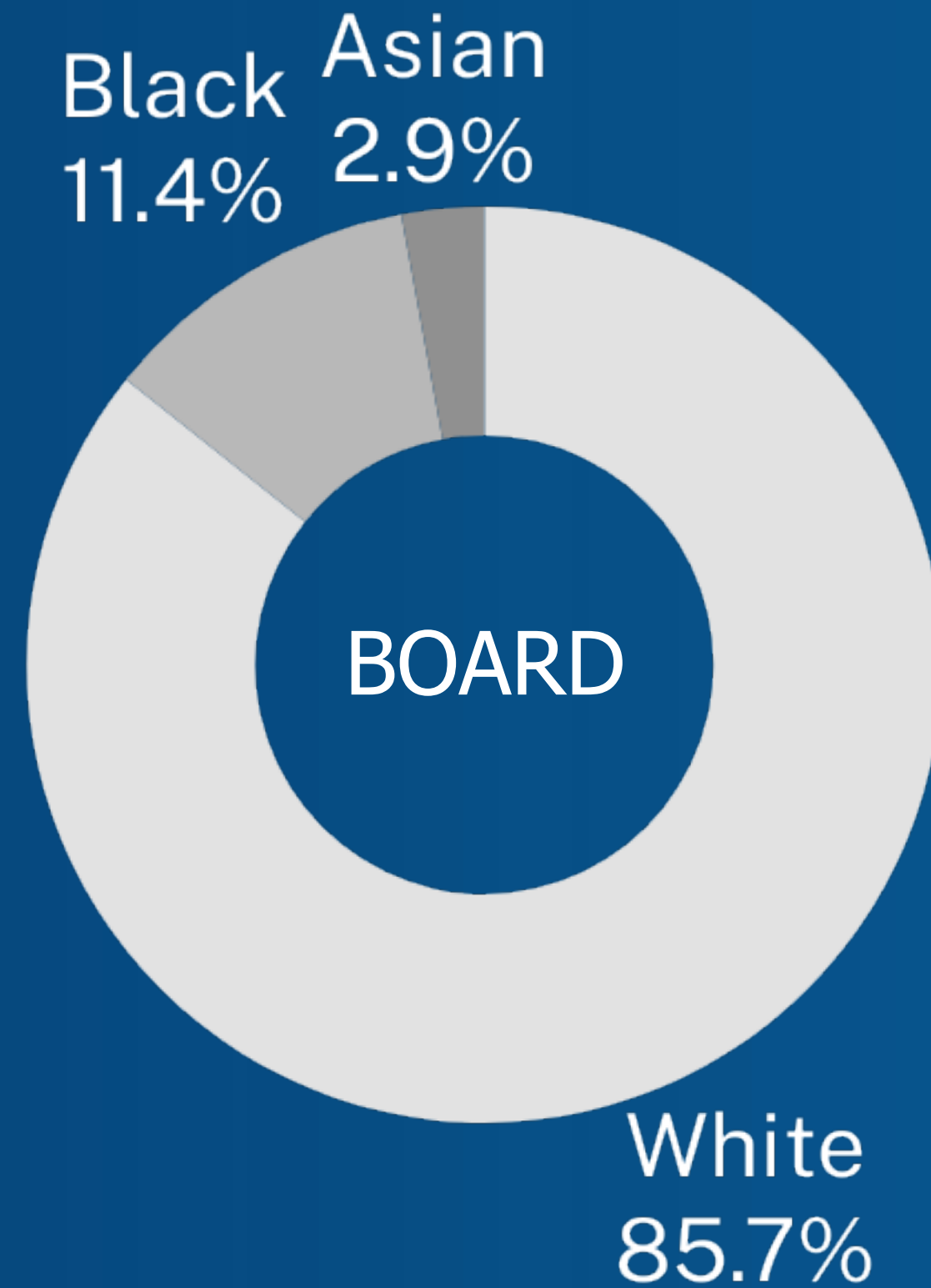
# Gender Comparison



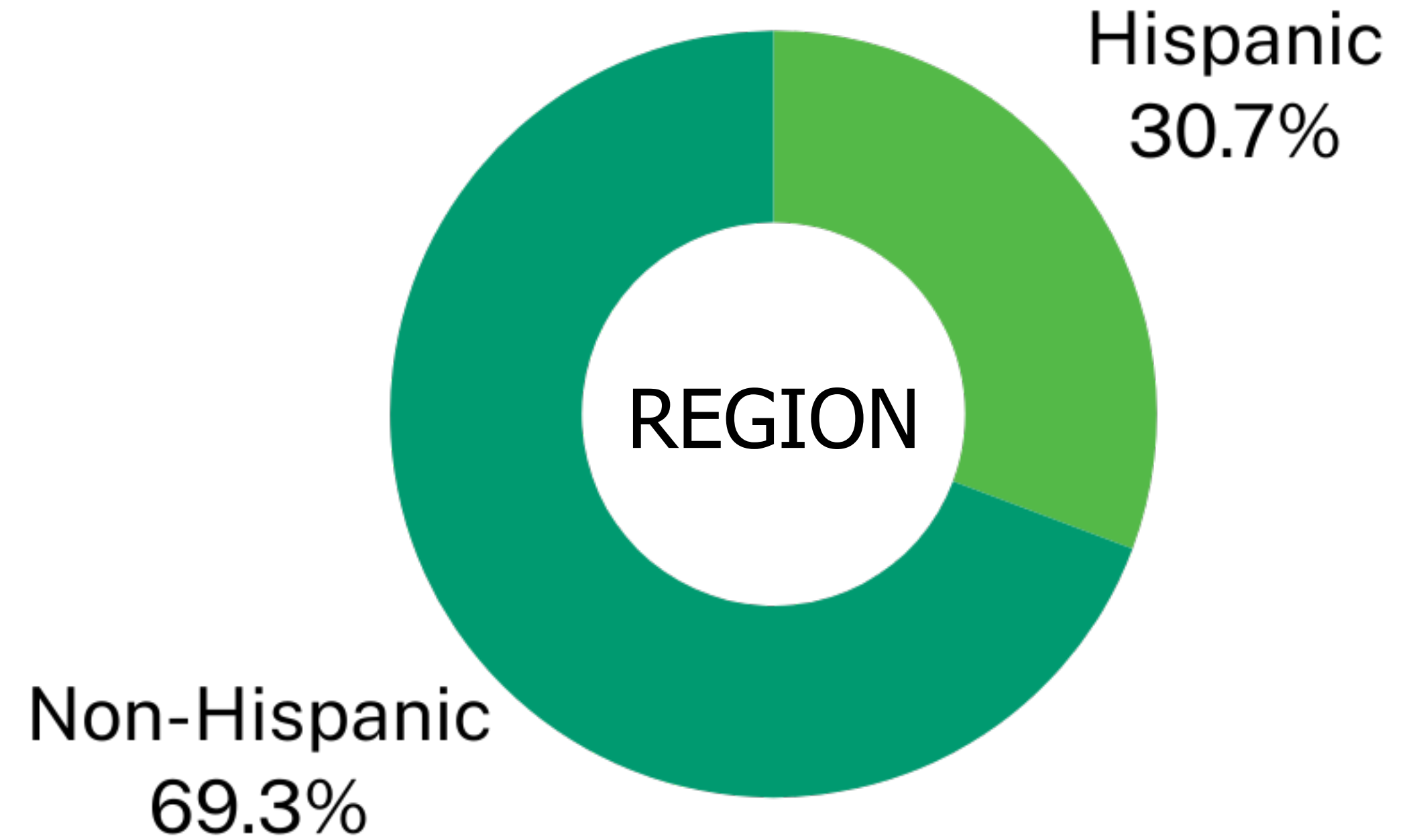
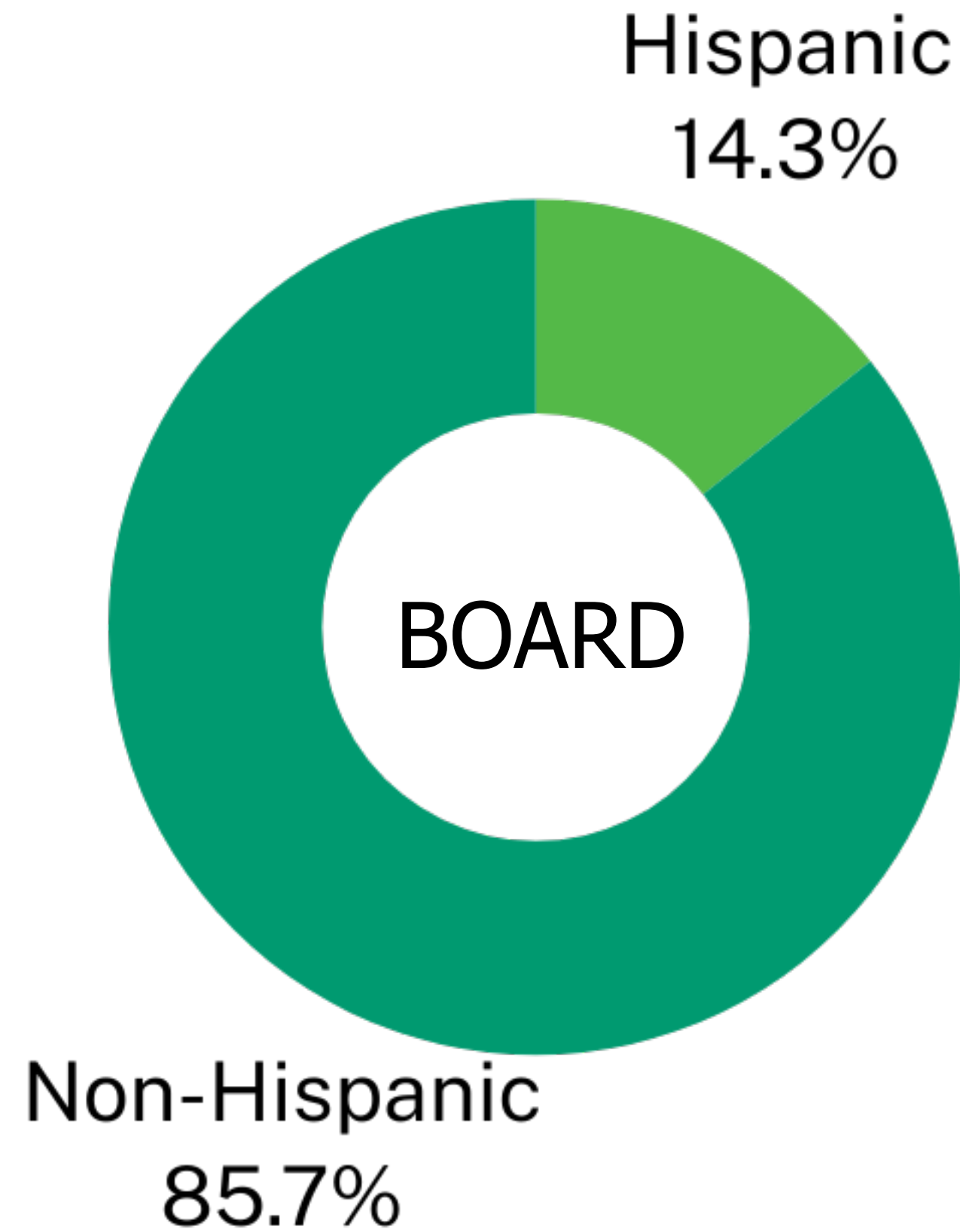
**17 OUT OF 35**

Board members are female, resulting in a nearly 50/50 split.

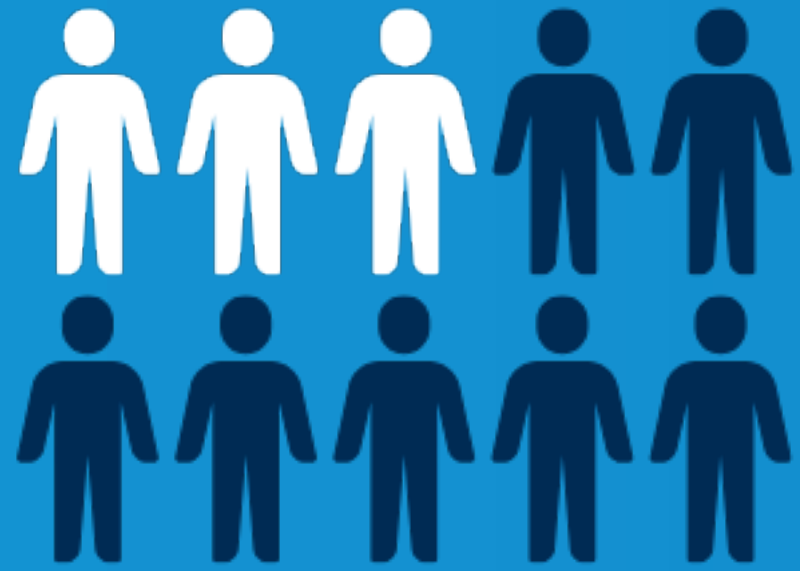
# Race Comparison



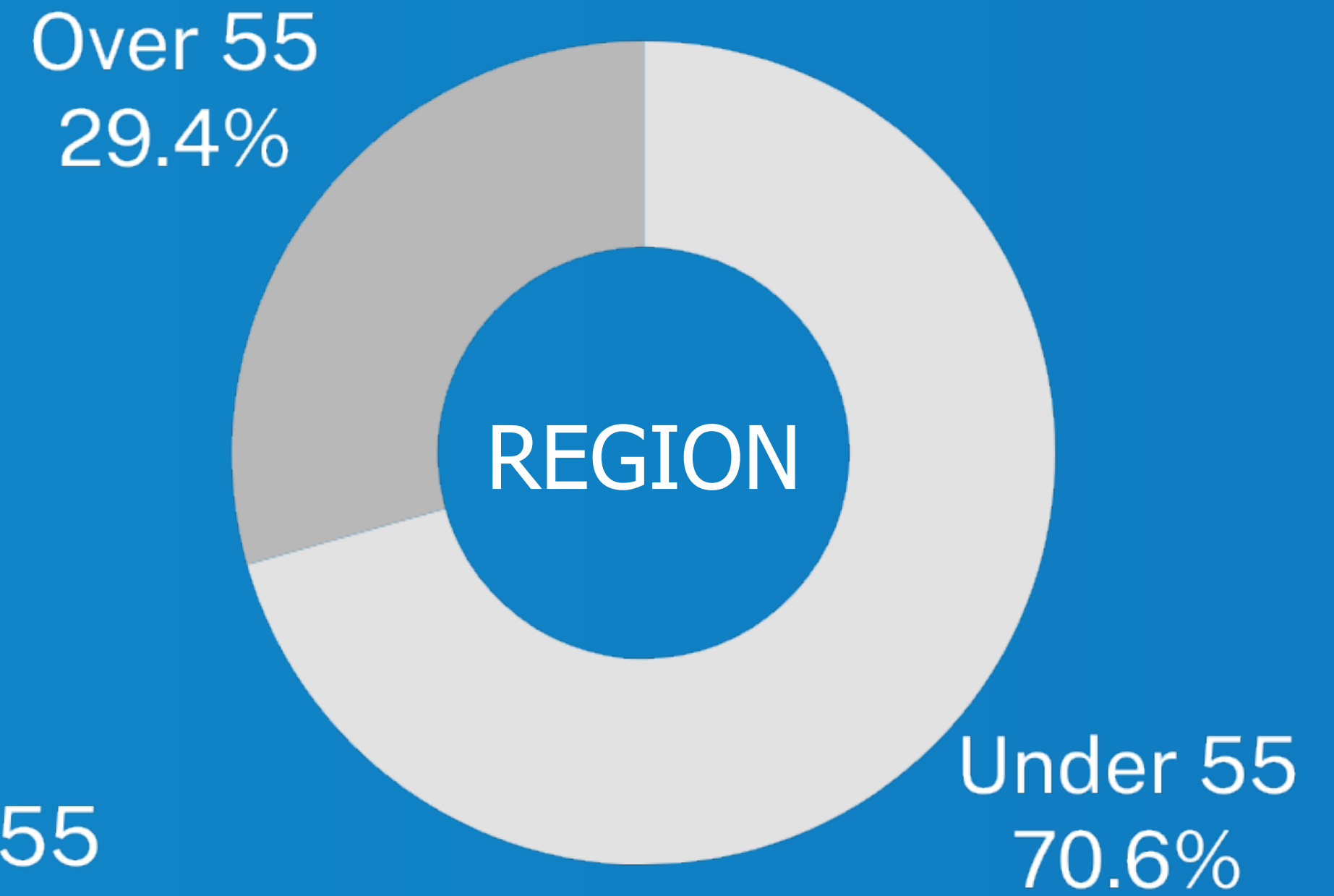
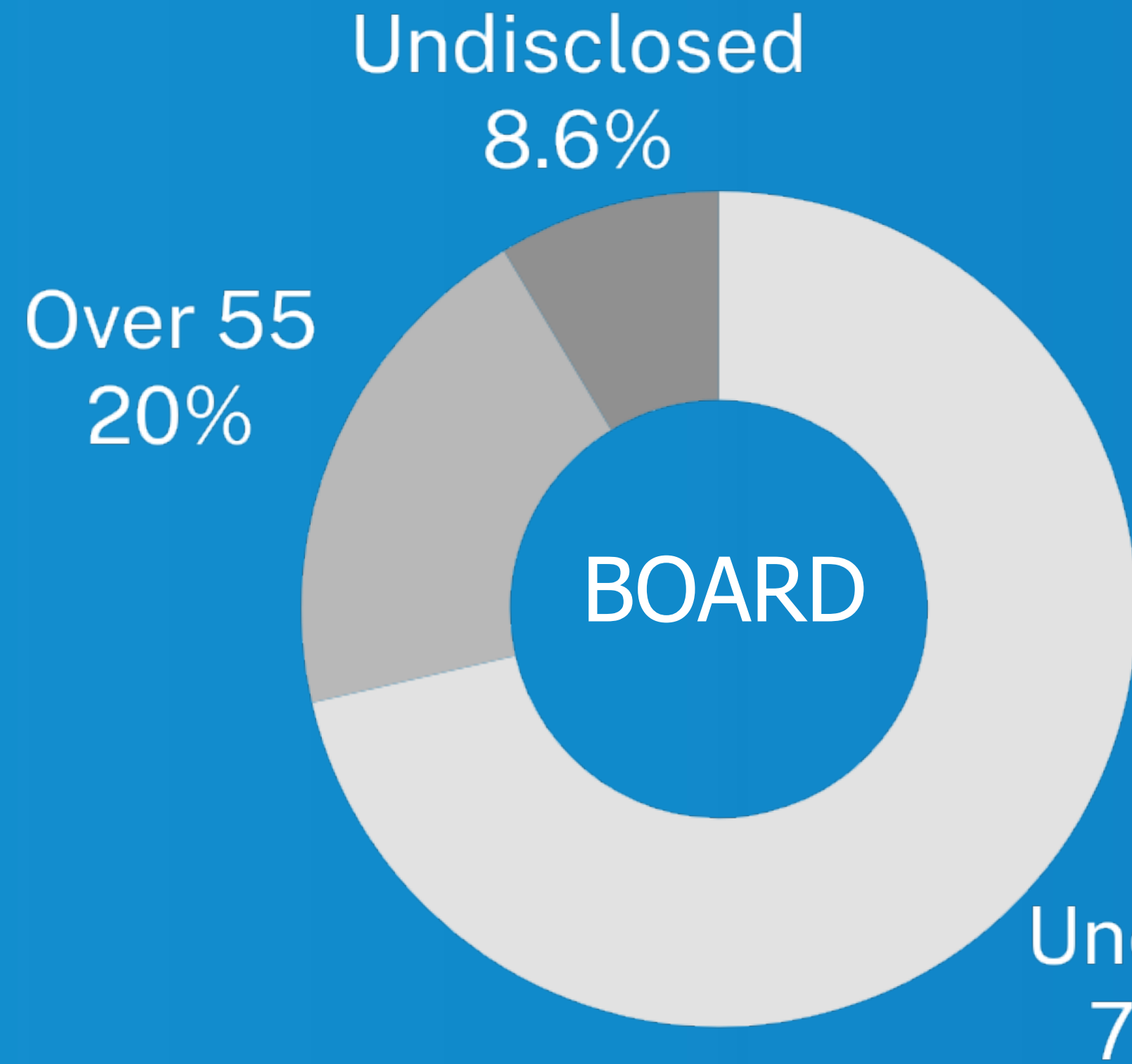
# Ethnicity Comparison



# Age Comparison

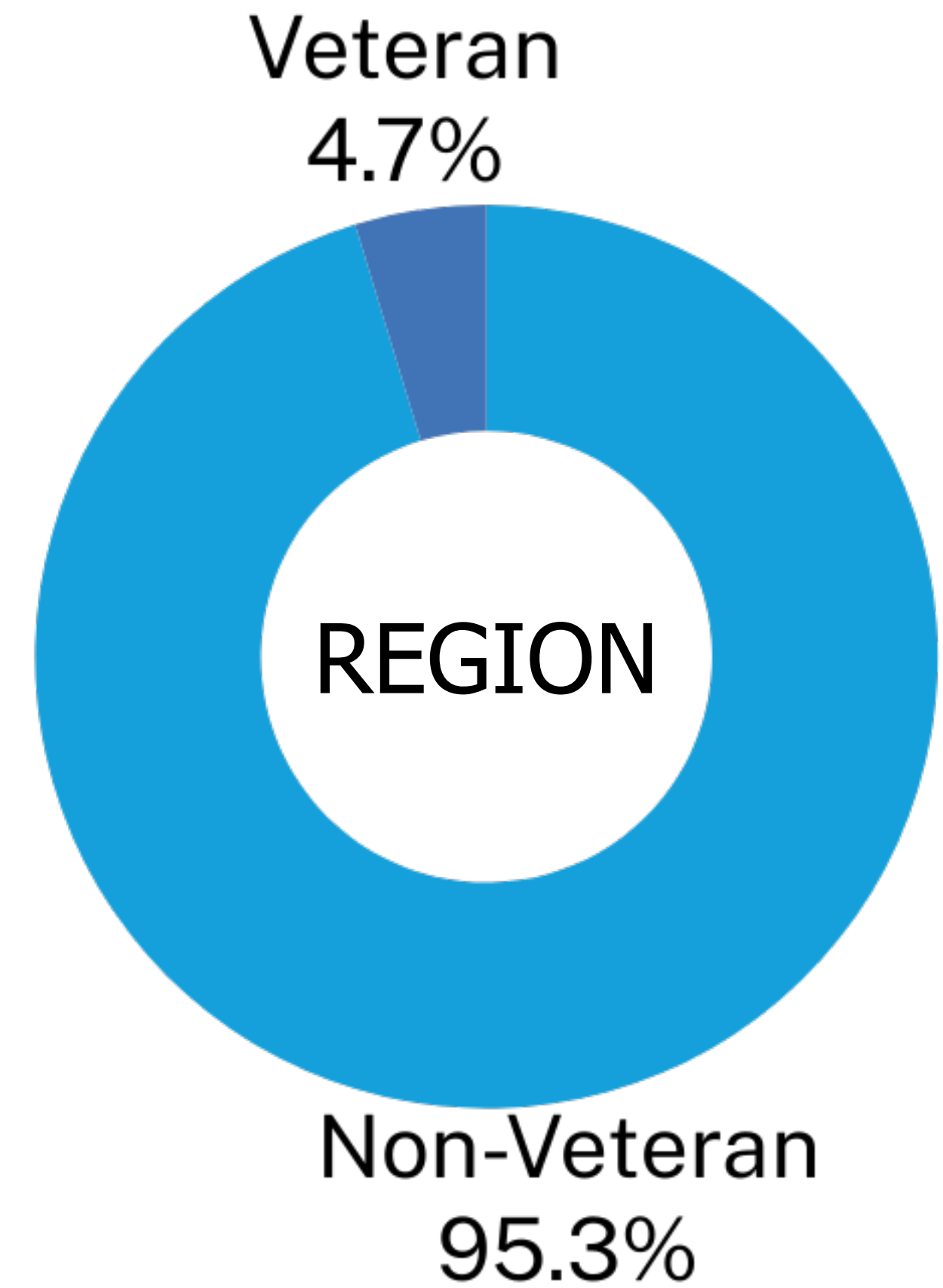
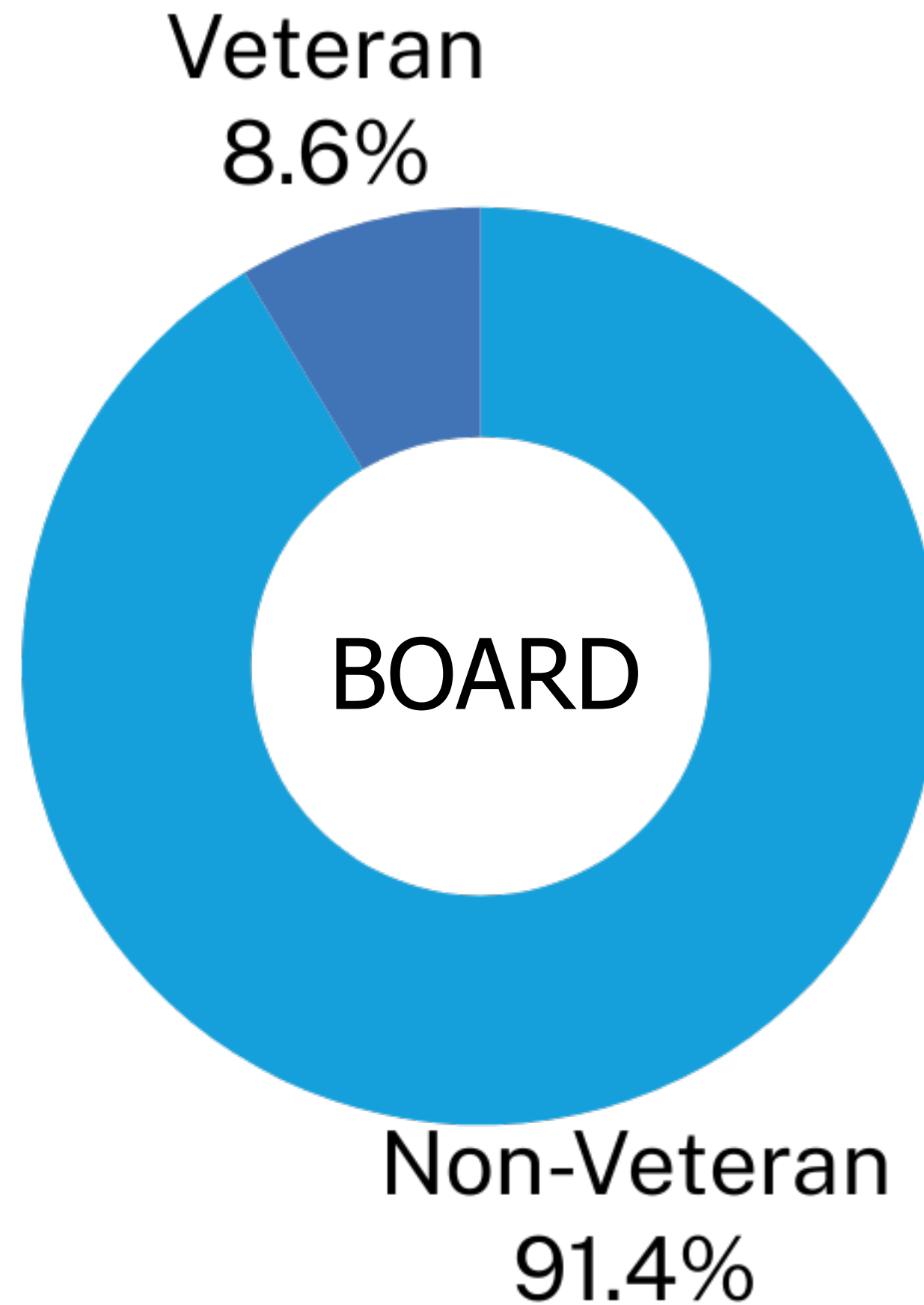


**71.4% UNDER 55**  
IN LINE WITH THE AVERAGE AGE OF BOARD MEMBERS IN OUR REGION.



# Veteran Comparison

**MORE VETERANS**  
ARE ON OUR BOARD  
THAN THE AVERAGE OF  
OUR REGION.



Source: Board Metrics; JobsEQ

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# **BOARD SEATS**



# **BOARD ENGAGEMENT (7/1/23 – 12/31/23)**



## BOARD ENGAGEMENT: MID-YEAR (7/1/23 – 12/31/23)

	<b>PARTICIPATE*</b>	<b>DEMONSTRATE*</b>	<b>CONTRIBUTE*</b>
<b>GOAL</b>	90% of Board Membership	80% of Board Membership	70% of Board Membership
<b>KPI</b>	Board Members Participate with 24 Hours per Year	Board Members Demonstrate One Occurrence per Year	Board Members Contribute to Revenue Generation and/or In-kind Contributions per Year
<b>Thru Q2 update</b>	6 out of 30 attained annual KPI (24+ Hrs) 22 out of 30 on track thru Q2 (12+ Hrs)	90% (27 out of 30) Demonstrated	50% (15 out of 30) Contributed

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	ENGAGEMENT		
	PARTICIPATE	DEMONSTRATE	CONTRIBUTE
GOAL	90% of Board Membership	80% of Board Membership	70% of Board Membership
DESCRIPTION	<ul style="list-style-type: none"> <li>▪ Board Meetings</li> <li>▪ Committee Meetings</li> <li>▪ Board Orientation</li> <li>▪ Board Conference Travel (NAWB, State Board Meetings)</li> <li>▪ Individual Meetings with CSCF Staff</li> <li>▪ Workforce Development-Related Meetings and Events</li> </ul>	<ul style="list-style-type: none"> <li>▪ Attending Company Sponsored / Industry Events</li> <li>▪ Participate in Media Interviews</li> <li>▪ Speaking Engagements (internal or external)</li> <li>▪ Sharing the CSCF Story: Inclusion of News/Information in Company's Communications Channels (internal or external)</li> <li>▪ CSCF Miscellaneous Business Activities</li> <li>▪ Job Shadowing</li> <li>▪ Center Visits</li> <li>▪ The Board Source Quarterly Newsletter</li> </ul>	<ul style="list-style-type: none"> <li>▪ Annual Contribution (Suggested \$500)</li> <li>▪ Participation in Fundraising Activities</li> <li>▪ Contribution of In-Kind Donations</li> <li>▪ Sponsor Summer Youth Program</li> </ul>
KPI	Participate for 24 Hours, Per Year	Participate in One Occurrence, Per Year	Contribute to Revenue Generation and/or provide In-kind Contribution



# **ENTERPRISE RISK MANAGEMENT**

**JULY 2023- DECEMBER 2023**

# WHAT IS ENTERPRISE RISK MANAGEMENT?

**Enterprise Risk Management (ERM)** is an objective approach for organizations to identify, assess, and manage risks and opportunities in pursuit of their objectives.

## Enterprise Risk vs. Operational Risk

# METHODOLOGY

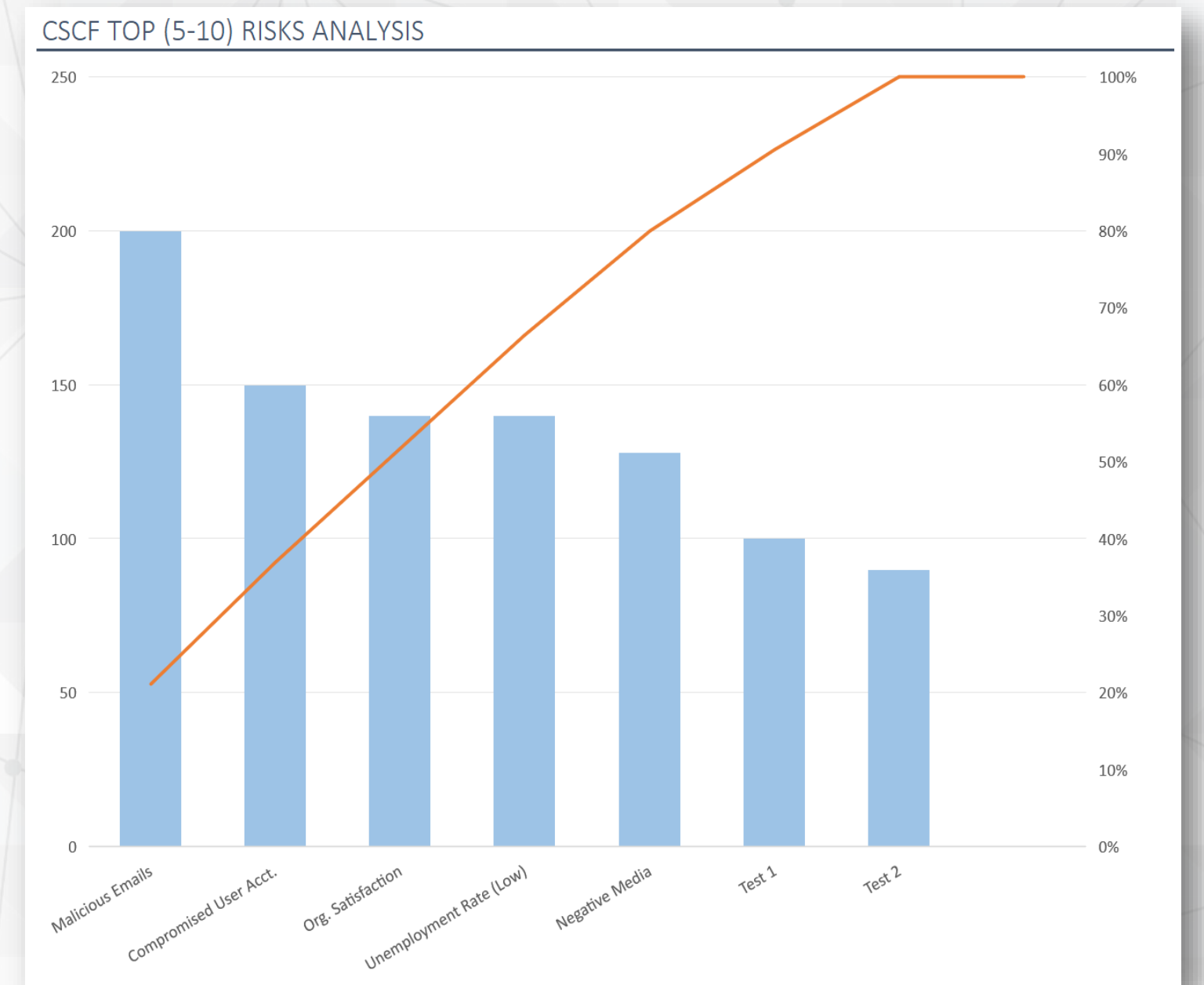
## Baseline Data > Six Sigma FMEA Tool > Pareto “Top Risks” Chart



**FMEA Form**

Prepared By: [Name]  
Responsible: [Name]

Process/Function Name	Prepared By	Responsible	Prepared Date	Version	Revision	Review Date	Review Status	Review Comments
What are the critical steps in the process?								
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# UPDATES IN ENTERPRISE RISK

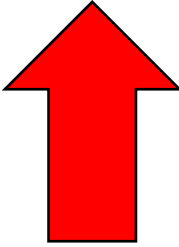
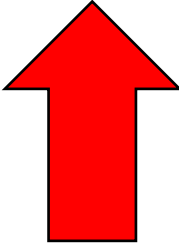
July 2023- December 2023

- Tech cybersecurity remains the highest risk, though overall, there is a **decrease** from 44% last year to 43% due to stronger AI monitoring detection.
- Phishing remains the highest risk due to AI and bots.
- Biggest risk **increase** is "Legislative Change" moving up to 4th in overall risk due the "A Stronger Workforce for America Act" bill introduction.



# TOP 5 RISKS

July 2023-December 2023

- 1** **PHISH PRONE**  
RPN 225 
- 2** **COMPROMISED USER ACCOUNT**  
RPN 123
- 3** **DATA BREACH**  
RPN 120
- 4** **LEGISLATIVE CHANGE**  
RPN 120 
- 5** **TALENT ACQUISITION (RETENTION)**  
RPN 117

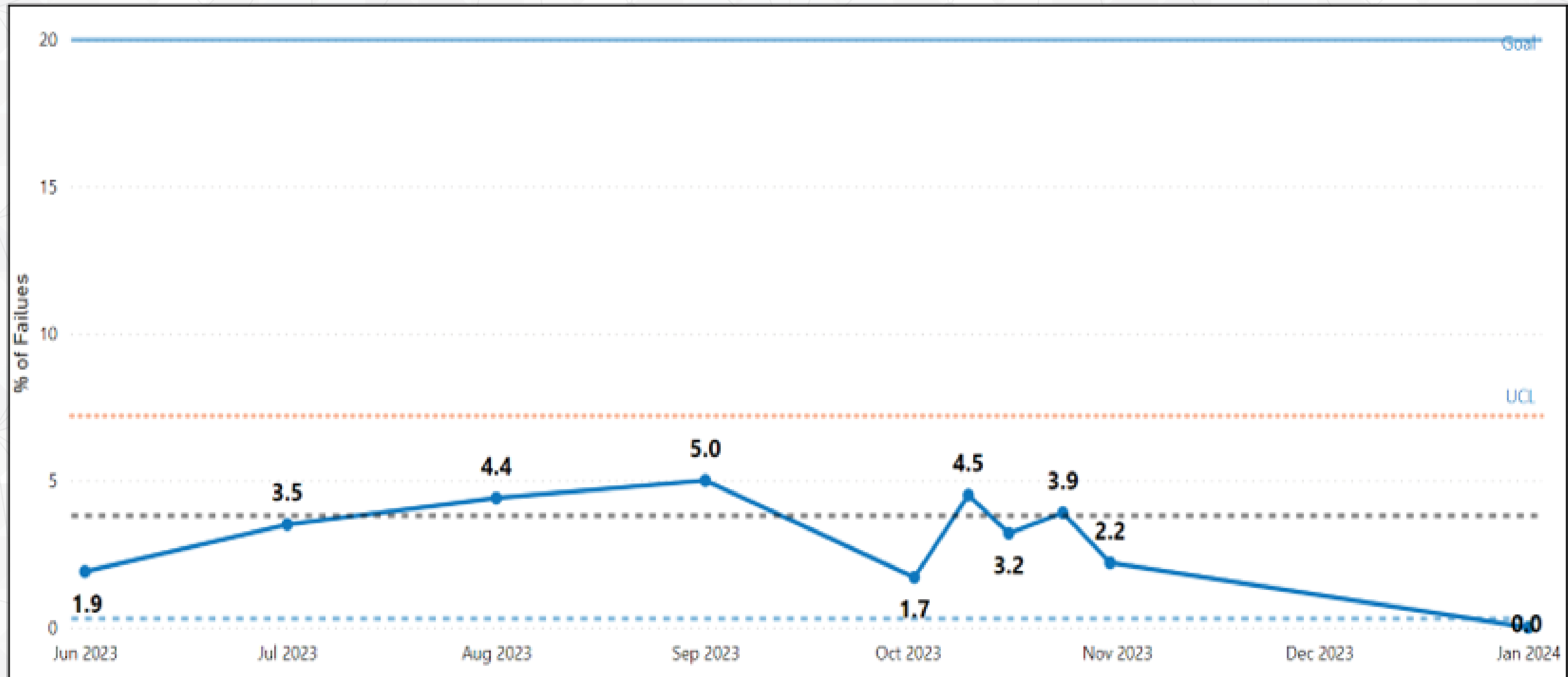
# MANAGING CYBERSECURITY RISKS

## Proactive action

- AI log additional environment monitoring and analyzing trends
- Increased cybersecurity training for staff
- Realign Cybersecurity policy to incentivize skill attainment using gamification, champions, and rewards

# RISK MANAGEMENT DRIVES ACTION

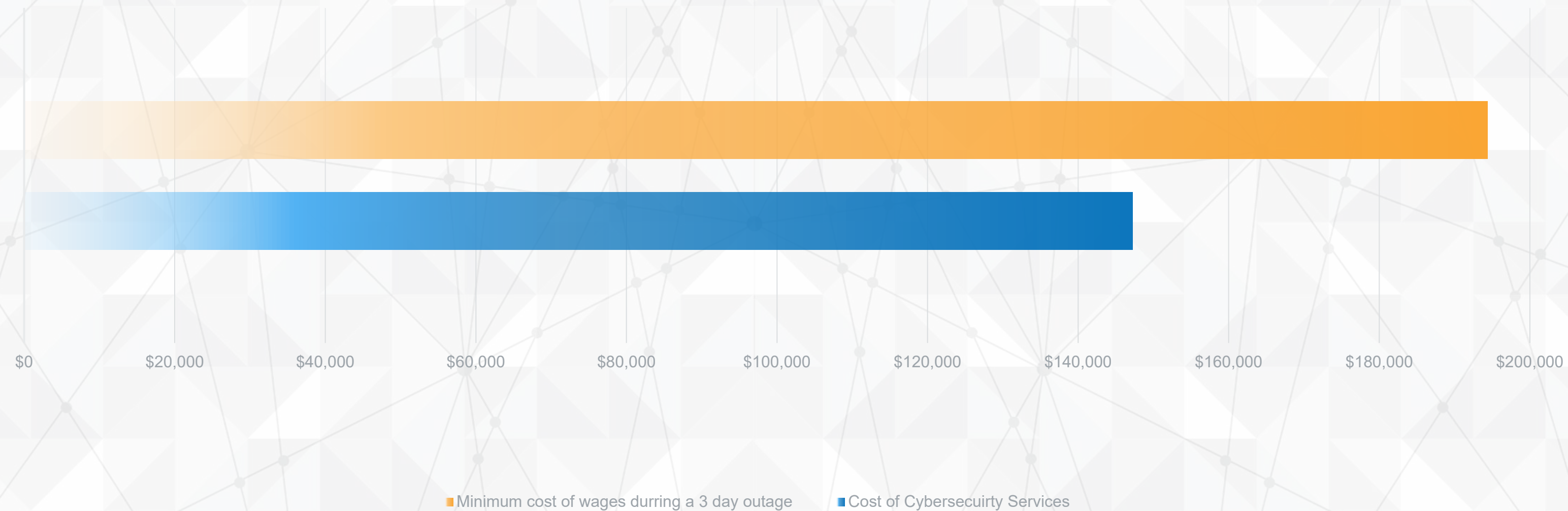
What the data is telling us: Phish Prone Rate



# RISK MANAGEMENT DRIVES ACTION

Yearly cyber security costs are high but are also effective and needed.

YEARLY SECURITY COST VS RISK



A single 3-day outage would **exceed** our yearly cybersecurity cost based on a \$27/hr average wage and 300 employees

# MANAGING CYBERSECURITY RISKS

## Next Steps

- Upgraded Sophos Email Gateway & Wifi Access Points.
- New DomainKeys Identified Mail Email Verification.
- Managed Detection and Response Servers at all sites.

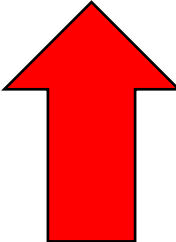
# UPDATES IN ENTERPRISE RISK (NO IT)

July 2023- December 2023

- Removing Technology risks reveals “Legislative Change” as the **highest** risk.
- “Talent Acquisition (Retention)” is now the second highest risk with multiple plans of support.
- “Pandemic Disease” has **dropped** to 6th due to low occurrences.

# TOP 5 RISKS (NO IT)

July 2023-December 2023

- 1** **LEGISLATIVE CHANGE**  
RPN 120 
- 2** **TALENT ACQUISITION (RETENTION)**  
RPN 117
- 3** **NATURAL DISASTERS**  
RPN 108
- 4** **TALENT ACQUISITION (ORG SATISFACTION)**  
RPN 84
- 5** **NEGATIVE PRESS (REPUTATION)**  
RPN 70

# RISK MANAGEMENT DRIVES ACTION

## Legislative Changes

Pam and the Executive team are proactively discussing the upcoming changes in preparation to stay compliant and serve the community.

## Talent Acquisition (Retention)

HR Department is kicking off an Employee Satisfaction Survey to identify areas we can make improvements and lower potential risks.

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▶ Other Business

Adjournment

# OTHER BUSINESS



**REMINDER:**  
**NEXT GOVERNANCE MEETING**  
**SCHEDULED FOR:**  
**MAY 15, 2024**



Meeting Details

Meeting Agenda

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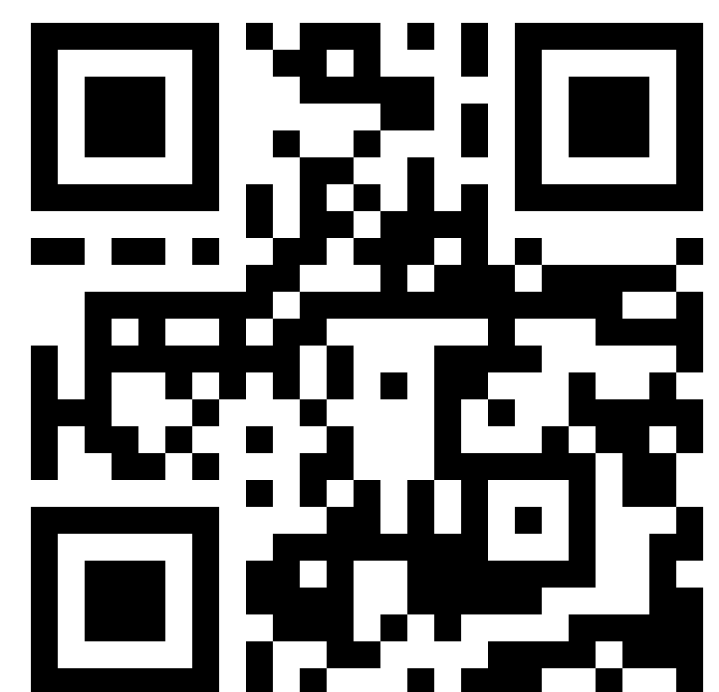
Other Business

▶ **Adjournment**

# ADJOURNMENT



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