

CareerSource Central Florida Board of Directors Meeting

Valencia College / Osceola Campus 1800 Denn John Lane, Kissimmee, FL Thursday, September 14, 2017 / 9:00 a.m. – 10:30 a.m.

Conference Call-in phone number: (866) 576-7975 / Participant Access Code: 299848

Strategic Goals developed by the Board:

- CareerSource Central Florida will become business focused in all efforts
- CareerSource Central Florida will identify ways to measure progress and Return On Investment (ROI)
- CareerSource Central Florida will become the workforce intelligence organization for workforce development in Central Florida

Item	Agenda Topic	Action Item	Info/ Discussion Item	Presenter
1	Welcome			Debbie Clements
	Valencia College			Kathleen Plinske President, Osceola & Lake Nona Campuses
2	Mission Moment			Mimi Coenen
3	Roll Call / Establishment of Quorum			Kaz Kasal
4	Public Comment			
5	Chair's Report			Debbie Clements
6	 Consent Agenda: A. Any Consent Agenda Items need to move to Action Items? B. Draft Minutes of 6/28/17 Board Meeting C. Operations & Finance Report D. President's Report 	х		Debbie Clements
7	Intelligence/Insight A. Orlando Economic Partnership		Х	Tim Guiliani President, Orlando Economic Partnership
8	Information: A. Department of Economic Opportunity (DEO) Region 12 Performance Report		Х	James Finch Workforce Services Administrator Department of Economic Opportunity
	 B. State of the Region C. Committee Reports Audit Community Engagement Finance Governance Career Services Revenue Diversity Ad Hoc 		X X	Pam Nabors and Mimi Coenen Committee Chairs: Eric Ushkowitz Jody Sweet Joseph Sarnovsky Mark Wylie Kathleen Plinske Eric Jackson
9	Other Business			
10	Adjournment			

Upcoming Meetings for FY 17-18: Please see attached Board and Committee Meeting Schedule for FY 17-18



Mission Moment

CSCF Short Term Training Success Story

9/14/2017

This story is about the success of Paul-Jeff Castin, a student in the Mechatronics training at the Valencia Advanced Manufacturing Center.

Ms. Nikesha King, CSCF Career Services Consultant, met with Paul-Jeff and explored the best way CSCF could assist him. After a one on one assessment, she learned he was an unemployed U.S. Air Force Reservist. Noting that Paul-Jeff had experience in aircraft maintenance, Ms. King told him about the Mechatronics program and the skills he could learn from the course to jumpstart his career. Based on the skills he learned immediately in the program and his previous experience, Paul-Jeff was able to secure a job at Frito-Lay as a Machine Operator. He went from being unemployed to employed full-time - with benefits - in six months, making \$23.26/hr. Paul-Jeff is very grateful for the services he received from CSCF, as well as the confidence and assurance that Ms. King provided him.



Draft Board of Directors Meeting GuideWell Innovation Center 6555 Sanger Road, Orlando, FL

Wednesday, June 28, 2017 9:00 a.m.

MINUTES

MEMBERS PRESENT: Eric Jackson, Greg Beliveau, Paul Bough, Wendy Brandon, Robert Brown,

William D'Aiuto, John Davis, John Gill, Nicole Guillet, Mark Havard, Brian Michaels, Jack Plettinck, Jim Sullivan, Jane Trnka, Larry Walter, and Mark

Wylie

MEMBERS ABSENT: Glen Casel, Debbie Clements, Melanie Cornell, Leland Madsen, Sheri Olson,

John Pittman, Kathleen Plinske, Joseph Sarnovsky, Richard Sweat, Jody

Sweet, Chuck Todd and Eric Ushkowitz

STAFF PRESENT: Pam Nabors, Mimi Coenen, Leo Alvarez, Ann Beecham, Nilda Blanco, Tonya

Elliott-Moore, Steven Nguyen, Robert Quinlan, Bradley Collor, Nikesha King, James Bloodworth, Darlene Davis, Katherine Vega, Janet Saunders and Kaz

Kasal

GUESTS PRESENT: Barry Brockway/GuideWell Innovation Center; Rayon Clark/CSCF Participant;

Bryan Jared/Hamilton Training; Clair Brady/Lake Sumter State College; Stephen Ball/Holland & Knight; Al Trombetta International Union of Painters & Allied Trades, Florida Finishing Trades; Heather Ramos/GrayRobinson

Agenda Item	Topic	Action Item / Follow Up Item
1	Welcome Mr. Jackson, Board Chair, called the meeting to order at 9:05 am and welcomed those in attendance. Mr. Jackson introduced Mr. Barry Brockway, GuideWell Innovation Center's Director of Operations, to provide an overview of the Center.	
	Mr. Brockway greeted and welcomed the attendees to the GuideWell Innovation Center. Mr. Brockway stated that GuideWell's mission is to help bring new ideas, through collaboration and integration, in order to propel health solutions in health industries. The Center is strategically located in Lake Nona's Medical City, which is a great convening point. Mr. Brockway invited attendees to take a tour of the facility, which he will conduct after the meeting.	
	Mr. Jackson stated the Consortium met on 6/21/17 and approved the following new Board Member appointments to the CSCF Board: Mr. Stephen Ball with Holland & Knight, Mr. Jeff Hayward with Heart of Florida United Way, and Mr. Al Trombetta, with International Union of Painters & Allied Trades, Florida Finishing Trades. Mr. Jackson welcomed the new Board Members and stated their memberships will be effective 7/1/17.	

2	Mission Moment	
_	Mr. Rayon Clark, CSCF participant, greeted the attendees	
	and relayed his experiences of the CSCF services he	
	received. When he met Ms. Nikesha King, CSCF Career	
	Services Consultant, he was struggling to make ends meet	
	on a low wage job with no benefits or room for growth.	
	With Ms. King's assistance, Mr. Clark was able to receive	
	CSCF funding and take welding training courses at	
	Valencia College. Shortly after receiving his certification,	
	Mr. Clarke stated he attained a welder position at \$17.09	
	per hour with benefits. Mr. Clark extended his thanks and	
	gratitude to Ms. King; through her continued guidance and	
	encouragement, he was able to keep motivated and	
	complete the program, which resulted in a great position	
	with a career path. Mr. Clarke thanked CSCF and Valencia	
	College on the great program they offer.	
	Ms. Coenen, Chief Operating Officer of CSCF, introduced	
	Dr. Claire Brady, Vice President Enrollment & Student	
	Affairs, Lake Sumter State College.	
	Board Member Recognition	
	Mr. Jackson recognized and presented Outstanding	
	Service Awards to Mr. Robert Brown and Mr. Leland	
	Madsen for their service on the board; both of their terms	
	are ending on 6/30/17. Ms. Nabors recognized and	
	presented Mr. Jackson an Outstanding Service Award for	
	his leadership as Chair of the Board for program years 15-	
	16 and 16-17.	
3	Roll Call / Establishment of Quorum	
	Ms. Kasal reported that there was a quorum present with	
4	the Consortium and two-thirds quorum of the Board.	
4	Public Comment	
	Mr. Brian Jared, Hamilton Training, introduced himself and	
	stated he attended the ribbon-cutting event at the CSCF Southeast Orange County office. Mr. Jared commended	
	CSCF for its clear intent to be business focused in all	
	efforts.	
1	Chair's Report	
_		
	Mr. Jackson thanked the Board for allowing him to serve	
	as Chair during the past two program years. Mr. Jackson	
	commented that CSCF has made great strides towards	
	being the best and strongly encouraged both staff and	
	Board to keep striving towards this goal. There are still	
	challenges ahead and it will be important to become more	
	nimble and create opportunities, especially in the focus of revenue diversification as government funding decreases.	
2	Consent Agenda:	
_	Mr. Jackson asked the Board if any item on the consent	
	agenda, as listed below, needed to be moved to the action	
	item portion of the agenda.	
	,	
	Consent Agenda:	Mr. Brown made a motion to approve all
	 Draft Minutes of 4/26/17 Board Meeting 	items on the consent agenda. Ms.

Page 3		
	Operations and Finance Report	Brandon seconded; motion passed
	 President's Report – Year End 	unanimously.
3	Information: Committee Reports: Executive Committee	
	Mr. Jackson stated the Executive Committee met on 6/21/17 and discussed revenue diversification strategies. The Committee will provide updates and proposed strategies to the Board at a future meeting.	
	Finance Committee Mr. Alvarez, CSCF Chief Financial Officer, stated the Finance Committee met on 6/12/17. The Committee reviewed CSCF's retirement plan and budget to actual through 4/30/17, which is tracking as expected. The Committee also reviewed and approved to move to Consortium and Board the 17-18 draft Budget, which was emailed out to the Consortium and Board on 6/12/17 after the Finance Committee meeting.	
	Career Services Ms. Coenen stated the Career Services Committee met jointly with the Finance Committee on 5/25/17 in a workshop format to review the draft 17-18 Budget by line item. The focus will be more short term training for most impactful return on investment,	
	Governance Committee Mr. Brown stated the Governance Committee met on 5/11/17 and reviewed the proposed Board roster for FY 17-18 which the Workforce Investment Consortium approved at their 6/12/17 meeting. The Governance Committee also discussed and approved to move to Board proposed the Slate of Officers.	
	Community Engagement Committee Ms. Elliott-Moore stated that the Community Engagement Committee met on 5/22/17 and reviewed feedback from committee member Ms. Amy Wise on her visit to the one of the Centers. The Committee reviewed and discussed the 3 questions addressed at the Board Retreat in order to attain additional feedback, especially from non-Board committee members. The Committee reviewed and approved the 17-18 proposed outreach budget.	
	Retirement Plan: Mr. Alvarez provided a PowerPoint presentation (attachment) overview of CSCF's retirement plan. The plan has shown good growth with an employee participation rate is currently at 95%, about a 30% increase from last year and total assets have increased from 3M to 4.4M. Mr. Alvarez attributed the increase in participation to the	

education staff received from Chepenik Financial, CSCF's

retirement broker. Chepenik Financial has emphasized to staff the importance of saving and the value of planning for retirement. Additionally, retirement plan's website (Principal) provides tools that staff can utilize to better prepare and plan for their retirement, which includes target goal of 75% replacement of income at retirement. Ms. Nabors added the Finance Committee also reviewed CSCF's current retirement plan performance and is pleased with the outcomes.

4 Actions to Vote on or Discuss

Approval of the 2017-2018 Budget

Ms. Nabors stated that the 17-18 draft budget has gone through a significant vetting process, starting with the 5/25/17 Budget Workshop attended by the Career Services and Finance Committees where the draft budget was reviewed and discussed by line item. Then the Finance Committee reviewed and approved at their 6/12/17 meeting and the Workforce Investment Consortium reviewed and approved, contingent upon Board approval, at their 6/21/17 meeting. Overall, the draft 17-18 budget is at \$26.8M – a 3.5% decrease from last year. Efficiencies in every line item were looked at to absorb the 3.5%M reduction. Target goals from 16-17 to 17 are baseline; although funds have decreased, services will not.

The Board discussed their concerns on the reduction in funds and the talent gap in this region. Lack of workers with the needed skills to fill the in-demand positions are on the increase. Additionally, the State uses the unemployment rate as part of the formula to determine funding allocations by region and this does not capture the many unemployed individuals "not on the radar" - either not receiving unemployment benefits or having exhausted their benefits. Ms. Nabors emphasized the importance to raise awareness and articulate the values of workforce development to local, state and federal legislators. The Board concurred and Mr. Jackson asked staff to prepare a "toolbox" so the Board can best advocate and educate local officials with quick impactful messages. Mr. Jackson stated that a subcommittee is being formed under the Executive Committee to research opportunities for revenue diversification, as he mentioned in his Executive Committee report.

Board Metrics

Mr. Jackson referenced the strategic Board goals (attachment) which has been updated based on discussion at the 4/26/17 Board Retreat

Modified Mission Statement

Mr. Jackson referenced the proposed modified mission

After review and discussion, Mr. Wylie made a motion to approve and accept the 17-18 Budget. Mr. Gill seconded, motion passed unanimously.

After review, Mr. Havard made a motion to approve and accept revised Board strategic goals. Mr. Beliveau seconded, motion passed unanimously.

Mr. Jackson made a motion to approve

> statement (attachment) which reads as follows: CareerSource Central Florida finds and develops talent to keep Central Florida businesses competitive and connects Central Floridian to career opportunities.

and accept the CSCF modified mission statement as presented. Mr. Walter seconded, motion passed unanimously.

Slate of Officers

Mr. Brown referenced the proposed Slate of Officers, which the Governance Committee has moved for Board review and approval as listed below. All individuals listed below have agreed to serve:

Mr. Beliveau made a motion to approve and accept the Slate of Officers as presented. Mr. Jackson seconded, motion passed unanimously.

President: Debbie Clements Vice President: Mark Wylie Treasurer: Joseph Sarnovsky Secretary: Leland Madsen

5 Intelligence / Insight

Connected Calls to Customers

Ms. Alvarez and Mr. Nguyen provided a PowerPoint overview entitled "Contact Center Project" (attachment) and relayed the following information:

CSCF has been experiencing a high call volume averaging 37,000 calls a month. At the recommendation of the Community Engagement Committee, staff took a deep dive to analyze these calls by forming an internal Content Analysis Team to function as a dedicated call center during a pilot period occurring over the past few months. The calls were tracked on an Access database, where detailed information was logged such as type of call, where calls were transferred to, etc. This pilot resulted in 75% reduction of duplicate calls per day, 80% decrease in voicemails, and higher customer service. Based on these results, staff reviewed and compared the following three contact center solution options: 1) internal customer build, 2) internal contact center and off-the shelf software, and 3) hybrid external call center. Staff determined the most cost effective and efficient option was internal contact center and off the shelf software, which is included in the IT budget for FY 17-18.

Mr. Nguyen added that this option includes various modes of communication, not just via phone but web chat, texting, social media, and email functions to accommodate customers' preferred method of communication. This contact center will help to improve excellence in customer service, leverage resources with technology and provide customized communication. Mr. Bradley Collor, Director of Career & Youth Services, added this will also allow for more services, including customer referrals to businesses, to be provided virtually vs. coming to the Centers.

Mr. Jackson stated with the increase in virtual services it will be important to keep CSCF "visible" -. Mr. Beliveau

	emphasized that not all individuals are tech savvy and/or do not have tech devices – so it is important to be able to continue provide services to those individuals.
6	Other Business Mr. Jackson reminded the Board to be sure to file their Form 1 form if they have not done so. Mr. Jackson referred to the proposed Master Calendar of
	Board and Committee meetings which Ms. Kasal will be sending calendar invites out to the Board accordingly.
	Mr. Jackson stated a request for sponsorships for upcoming Board meeting space and refreshments for FY 17-18 will be emailed out over the summer. Please respond if you are able to sponsor.
	Mr. Havard congratulated Ms. Nabors on receiving the 2017 Peter E. Kaiser Leadership Award and Board concurred with a round of applause. Mr. Havard also commended CSCF for exceeding annual placement goal of 3,500 by attaining 3,800 placements. Mr. Havard extended his thanks to CSCF and Ms. Daisy Gray for their support at their mini job fair and identifying candidates – 2 have been hired and 2 in the pipeline for hire.
	Mr. D'Aiuto extended this thanks to CSCF for their assistant at the Youth Development Conference where 150 youth learned about career opportunities and life skills.
7	Adjournment There being no other business, the meeting was adjourned at 10:42 am.

Respectfully submitted,

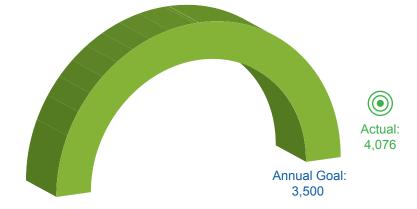
Kaz Kasal Executive Coordinator



OPERATIONS REPORT

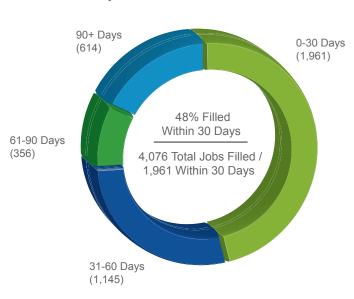
Direct Placements

GOAL: Number of qualified talent placed into CSCF job orders.



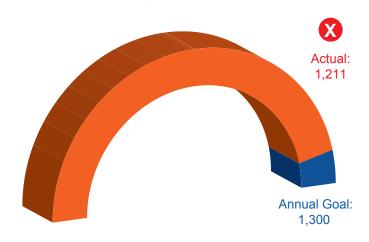
Timeliness in Filling Job Orders

GOAL: 30 Days



Number of Repeat Business Job Orders

PY 2016 - 2017



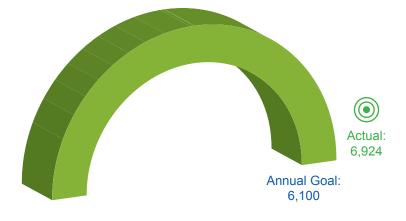
Average Wages on Orders Filled by CSCF:

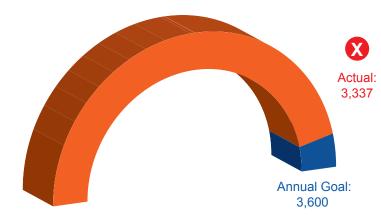
Goal: \$13.00 / Actual: \$10.87



Number of Businesses Using CSCF

Number of Repeat Business Customers





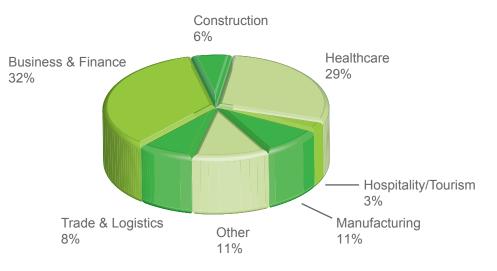
Spending in HGI

GOAL: Increase training opportunities in high growth industries (HGI) to develop skilled talent that meets the needs and expectations of business.

ANNUAL GOAL: 95%

ACTUAL: 89%







CareerSource Central Florida

Budget Versus Actual Report As of 06/30/17

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Program Services 10,700,000	PROGRAM																				
Professional Services 629,500 280,521 10,423 58,097 102,914 10,726 101,273 527 26,427 44,965 10,885 6,086 7,627 1,885 2,846 3,311 123 668 Outreach 273,604 1,911 7,933 61,233 46,530 6,766 57,915 562 17,430 41,721 11,775 2,244 13,166 1,331 2,099 2,209 6,281 281 Infastructure/Maintenance & Related Cost 2,809,710 193,574 2,5106 183,921 148,667 21,811 520,009 3,197 58,680 1,063,397 38,432 12,225 23,314 5,467 314,576 6,629 7,219 7,706 2,633 IT Cost/Network Expenses 1,339,700 70,256 29,225 204,488 137,205 27,685 241,802 2,018 63,808 197,055 43,830 12,775 20,893 5,446 7,223 7,464 7,442 - 1,078 Staff Development & Capacity Building 350,000 94,735 5,140 58,150 29,347 5,096 49,549 270 10,782 46,918 12,958 3,209 5,023 1,180 - 1,636 1,683 34,837 360 Redirect Cost (10,36%) (2,193,968) 35,860 873,644 343,563 110,110 524,940 15,080 77,073 128,965 21,136 11,687 11,622 26,412 2,059 1,585 160 3,305 EXPENDITURES 30,216,214 (1,290) 511,551 9,307,680 4,982,186 1,289,569 6,499,190 175,538 1,160,651 2,281,643 295,165 277,597 127,187 307,881 323,858 142,363 151,725 73,325 127,902 FUNDING DECISIONS - 9,92,433 849,201 - 2,059 (69,057) 704 (260,537) 39,428 (46,485) (133,638) 9,679 - (2,059) (142,363) (151,725) - 1 TOTAL BUDGET/EXPENDITURES 22,313,090 1,290 114,882 (3,956,803) 2,390,726 3,871,389 (121,886) 23,757 (114) (65,691) (24,168) 123,287 (10,702) 146,775 (221,799) 55,000 59,999 462,261 10,000 EXPENDED BY GRANT 92,3% 178,5% 163,8% 67,6% 25.0% 101,9% 88,1% 100,0% 102,9% 110.8% 53.0% 108,5% 67,7% 321.8% 0.0% 0.0% 67,0% 101,9% 88,1% 100,0% 102,9% 110.8% 53.0% 108,5% 67,7% 321.8% 0.0% 0.0% 67,0% 101,9% 88,1% 100,0% 102,9% 110.8% 53.0% 108,5% 67,7% 321.8% 0.0% 0.0% 67,0% 101,9% 88,1% 100,0% 102,9% 110.8% 53.0% 108,5% 67,7% 321.8% 0.0% 0.0% 67,0% 101,9% 88,1% 100,0% 102,9% 110.8% 53.0% 108,5% 67,7% 321.8% 0.0% 0.0% 67,0% 101,9% 88,1% 100,0% 102,9% 110.8% 53.0% 108,5% 67,7% 321.8% 0.0% 0.0% 67,0% 101,9% 88,1% 100,0% 102,9% 110.8% 53.0% 108,5% 67,7% 321.8% 0.0% 0.0% 67,0% 101,9% 102,9% 110.8% 53.0% 108,5% 67,7% 321.8% 0.0% 0.0% 67,0%	Salaries/Benefits	14,113,700	1,551,680	397,865	2,907,400	2,169,972	394,233	3,559,958	4,167	904,871	758,622	156,149	224,182	45,531	100,008	-	120,104	128,257	327	13,424,319	95.1%
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If Cost/Network Expenses 1,339,700 70,256 29,225 204,488 137,205 27,685 241,802 2,018 63,808 197,055 43,830 12,775 20,893 5,446 7,223 7,464 7,442 - 1,078 Staff Development & Capacity Building 350,000 94,735 5,140 88,150 29,347 5,096 49,549 270 10,782 46,918 12,985 3,209 5,023 1,180 - 1,636 1,633 34,837 360 Indirect Cost (10,36%) (2,193,968) 35,860 873,644 343,563 110,910 524,940 15,080 7,7073 128,965 21,136 11,867 11,632 26,412 20,599 1,585 1,603 6,303 EXPENDITURES 30,216,214 (1,290) 511,551 9,307,680 4,982,186 1,289,569 6,499,190 175,538 1,160,651 2,281,643 295,165 272,597 127,187 307,881 323,858 142,363 151,725 73,325 27,902 TOTAL BUDGET/EXPENDITURES 27,902,305 (1,290) 419,118 10,156,881 4,982,186 1,291,629 6,430,133 176,243 900,114 2,321,071 248,680 138,959 136,866 307,881 321,899 55,000 9,999 462,261 % OF FUNDIS EXPENDED BY GRANT 92,3% 78,5% 163,8% 67,6% 25,0% 101,9% 88,1% 100,0% 102,9% 110,8% 53,0% 108,5% 67,7% 321,8% 0,0% 0,0% 0,0% 67,0%	Professional Services	629,500	280,521	10,423	58,097	102,914	10,726	101,273	527	26,427	44,965	10,885	6,086	7,627	1,885	-	2,846	3,311	123	668,891	106.3%
T Cost/Network Expenses 1,339,700 70,256 29,225 204,488 137,205 27,685 241,802 2,018 63,808 197,055 43,830 12,775 20,893 5,446 7,223 7,464 7,442 - 1,078	Outreach	273,604	1,911	7,933	61,233	46,530	6,766	57,915	562	17,430	41,721	11,775	2,244	13,166	1,331	-	2,099	2,209	6,281	281,138	102.8%
TCost/Network Expenses 1,339,700 70,256 29,225 204,488 137,205 27,685 241,802 2,018 63,808 197,055 43,830 12,775 20,893 5,446 7,223 7,464 7,442 - 1,078 Staff Development & Capacity Building 350,000 94,735 5,140 58,150 29,347 5,096 49,549 270 10,782 46,918 12,958 3,209 5,023 1,180 - 1,636 1,683 34,837 360 Indirect Cost (10,36%) (2,193,968) 35,860 873,644 343,563 110,910 524,940 15,080 77,073 128,965 21,136 11,867 11,632 26,412 2,059 1,585 1,603 6,303 EXPENDITURES 30,216,214 (1,290) 511,551 9,307,680 4,982,186 1,289,569 6,499,190 175,538 1,160,651 2,281,643 295,165 272,597 127,187 307,881 323,858 142,363 151,725 73,325 27,902 FUNDING DECISIONS																					
Staff Development & Capacity Building 350,000 94,735 5,140 58,150 29,347 5,096 49,549 270 10,782 46,918 12,958 3,209 5,023 1,180 - 1,636 1,683 34,837 360 indirect Cost (10,36%) (2,193,968) 35,860 873,644 343,563 110,910 524,940 15,080 77,073 128,965 21,136 11,867 11,632 26,412 2,059 1,585 1,603 6,303 EXPENDITURES 30,216,214 (1,290) 511,551 9,307,680 4,982,186 1,289,569 6,499,190 175,538 1,160,651 2,281,643 295,165 272,597 127,187 307,881 323,858 142,363 151,725 73,325 27,902 10,000 10,00	Infastructure/Maintenance & Related Cost	2,809,710	193,574	25,106	183,921	148,667	21,811	520,009	3,197	58,680	1,063,397	38,432	12,235	23,314	5,467	314,576	6,629	7,219	7,706	2,633,995	93.7%
INDIFFERENCE COST (10.36%) (2,193,968) 35,860 873,644 343,563 110,910 524,940 15,080 77,073 128,965 21,136 11,867 11,632 26,412 2,059 1,585 1,603 6,303 EXPENDITURES 30,216,214 (1,290) 511,551 9,307,680 4,982,186 1,289,569 6,499,190 175,538 1,160,651 2,281,643 295,165 272,597 127,187 307,881 323,858 142,363 151,725 73,325 27,902 FUNDING DECISIONS (92,433) 849,201 - 2,059 (69,057) 704 (260,537) 39,428 (46,485) (133,638) 9,679 - (2,059) (142,363) (151,725) - 1 TOTAL BUDGET/EXPENDITURES 27,902,305 (1,290) 419,118 10,156,881 4,982,186 1,291,629 6,430,133 176,243 900,114 2,321,071 248,680 138,959 136,866 307,881 321,799 (0) - 73,325 27,902 TOTAL AVAILABLE FUNDS 2,313,909 1,290 114,882 (3,956,803) 2,390,726 3,871,389 (121,886) 23,757 (114) (65,691) (24,168) 123,287 (10,702) 146,775 (221,799) 55,000 59,999 462,261 90,000 102,900 102,900 102,900 102,900 102,900 102,900 102,900 108,500 108,	IT Cost/Network Expenses	1,339,700	70,256	29,225	204,488	137,205	27,685	241,802	2,018	63,808	197,055	43,830	12,775	20,893	5,446	7,223	7,464	7,442	-	1,078,698	80.5%
EXPENDITURES 30,216,214 (1,290) 511,551 9,307,680 4,982,186 1,289,569 6,499,190 175,538 1,160,651 2,281,643 295,165 272,597 127,187 307,881 323,858 142,363 151,725 73,325 27,902 FUNDING DECISIONS	Staff Development & Capacity Building	350,000	94,735	5,140	58,150	29,347	5,096	49,549	270	10,782	46,918	12,958	3,209	5,023	1,180	-	1,636	1,683	34,837	360,534	103.0%
EXPENDITURES 30,216,214 (1,290) 511,551 9,307,680 4,982,186 1,289,569 6,499,190 175,538 1,160,651 2,281,643 295,165 272,597 127,187 307,881 323,858 142,363 151,725 73,325 27,902 FUNDING DECISIONS																					
FUNDING DECISIONS (92,433) 849,201 - 2,059 (69,057) 704 (260,537) 39,428 (46,485) (133,638) 9,679 - (2,059) (142,363) (151,725) - 1 TOTAL BUDGET/EXPENDITURES - 27,902,305 (1,290) 419,118 10,156,881 4,982,186 1,291,629 6,430,133 176,243 900,114 2,321,071 248,680 138,959 136,866 307,881 321,799 (0) - 73,325 27,902 TOTAL AVAILABLE FUNDS - 2,313,909 1,290 114,882 (3,956,803) 2,390,726 3,871,389 (121,886) 23,757 (114) (65,691) (24,168) 123,287 (10,702) 146,775 (221,799) 55,000 59,999 462,261 (10,702) 146,775 (221,799) 55,000 59,999 462,261 (10,702) 146,775 (10	Indirect Cost (10.36%)	,	(2,193,968)	35,860	873,644	343,563	110,910	524,940	15,080	77,073	128,965	21,136	11,867	11,632	26,412	2,059	1,585	1,603	6,303		
FUNDING DECISIONS (92,433) 849,201 - 2,059 (69,057) 704 (260,537) 39,428 (46,485) (133,638) 9,679 - (2,059) (142,363) (151,725) - 1 TOTAL BUDGET/EXPENDITURES 27,902,305 (1,290) 419,118 10,156,881 4,982,186 1,291,629 6,430,133 176,243 900,114 2,321,071 248,680 138,959 136,866 307,881 321,799 (0) - 73,325 27,902 TOTAL AVAILABLE FUNDS 2,313,909 1,290 114,882 (3,956,803) 2,390,726 3,871,389 (121,886) 23,757 (114) (65,691) (24,168) 123,287 (10,702) 146,775 (221,799) 55,000 59,999 462,261 (10,702) 146,775 (10,7																					
TOTAL BUDGET/EXPENDITURES 27,902,305 (1,290) 419,118 10,156,881 4,982,186 1,291,629 6,430,133 176,243 900,114 2,321,071 248,680 138,959 136,866 307,881 321,799 (0) - 73,325 27,902 TOTAL AVAILABLE FUNDS 2,313,909 1,290 114,882 (3,956,803) 2,390,726 3,871,389 (121,886) 23,757 (114) (65,691) (24,168) 123,287 (10,702) 146,775 (221,799) 55,000 59,999 462,261 (10,702) 146,775 (10,70	EXPENDITURES	30,216,214	(1,290)	511,551	9,307,680	4,982,186	1,289,569	6,499,190	175,538	1,160,651	2,281,643	295,165	272,597	127,187	307,881	323,858	142,363	151,725	73,325	27,902,305	92.3%
TOTAL AVAILABLE FUNDS 2,313,909 1,290 114,882 (3,956,803) 2,390,726 3,871,389 (121,886) 23,757 (114) (65,691) (24,168) 123,287 (10,702) 146,775 (221,799) 55,000 59,999 462,261 90,000 9	FUNDING DECISIONS	-	-	(92,433)	849,201	-	2,059	(69,057)	704	(260,537)	39,428	(46,485)	(133,638)	9,679	-	(2,059)	(142,363)	(151,725)	-	1,334	
TOTAL AVAILABLE FUNDS 2,313,909 1,290 114,882 (3,956,803) 2,390,726 3,871,389 (121,886) 23,757 (114) (65,691) (24,168) 123,287 (10,702) 146,775 (221,799) 55,000 59,999 462,261 90,000 90,000 67.0%	TOTAL BUDGET/EXPENDITURES	27.902.305	(1.290)	419.118	10.156.881	4.982.186	1.291.629	6.430.133	176.243	900.114	2.321.071	248.680	138.959	136.866	307.881	321.799	(0)		73.325	27,902,305	92.3%
% OF FUNDS EXPENDED BY GRANT 92.3% 78.5% 163.8% 67.6% 25.0% 101.9% 88.1% 100.0% 102.9% 110.8% 53.0% 108.5% 67.7% 321.8% 0.0% 0.0% 67.0%					(2.222.222)			(424.222)		(44.0)	(07.004)	(2.4.4.20)		(4.5)		(224 222)				, ,	
			1,290	,				, , , , , , ,							,						
	% OF FUNDS EXPENDED BY GRANT	92.3%		78.5%	163.8%	67.6%	25.0%	101.9%	88.1%	100.0%	102.9%	110.8%	53.0%	108.5%	67.7%	321.8%	0.0%	0.0%	67.0%		
			11																		
A- The states mandates that 50% of total WIOA adult and disclocated worker funds are spent in client intensive training activities.			 			A- The states ma	ndates that 50% of	total WIOA adu	It and disclocat	ed worker funds	are spent in client	intensive trainin	g activities.								
ACTUAL TARGET		ACTUAL	TARGET																		
ITA % 63.1% 50.0% A B - The state mandates that total administrative cost are not to exceed 10% of total cost.	ΙΤΔ %	63.1%	50.0%	A		B - The state mar	ndates that total ac	dministrative cos	st are not to exc	eed 10% of total	cost.										
	118.2	33.176	33.070																		
ADIMINISTRATIVE COST % 7.8% 7.0% B	ADIMINISTRATIVE COST %	7.8%	7.0%	В			1	ı		1		1	T								

CareerSource Central Florida President/CEO Report September 14, 2017

Highlights

Board Development and Strategic Initiatives

- CSCF held its first ad-hoc Revenue Diversity Committee meeting in August to discuss potential diversification strategies. The committee will meet again in November to continue discussions and identify immediate and long-term strategies for new revenue streams.
- The Talent Supply study, conducted with the support of the Florida High Tech Corridor, has been completed. A new dashboard has been created that aligns post-secondary degree completers to occupations, and occupations to the various industries they support. The dashboard allows the Central Florida, Flagler/Volusia, and Brevard regional workforce boards to provide valuable information on the potential talent supply across a nine county area that could support economic development efforts.
- CSCF executives attended a national Department of Labor conference on Rapid Response to learn the many innovative ways workforce boards, economic development, education and government can cohesively support business at every stage of their business cycle.

Internal Process and Systems

- Over 40 managers and emerging leaders completed a six-month leadership program over the summer. The program was custom-built for CSCF and aligned with organizational vision, mission, values, competencies defined in CSCF's Sterling Profile, and four areas of focus previously approved by the Board of Directors.
- Over the past two years, the Safety & Wellness program at CSCF has contributed significantly
 to decreasing workers' comp claims and healthcare costs including a 7% reduction in health
 premiums. This year, the Safety and Wellness team will form an educational partnership
 with Florida Hospital to address areas of concern identified in the organization's health care
 data, including cholesterol levels and diabetes prevention and control.
- To increase cost savings, CSCF choose not to renew stand-alone scanning equipment with a
 sole source vendor and instead leveraged the capacity of updated copiers that electronically
 converts image content so it can be digitally searched. This resulted in not only better
 security for clients' protected personal information, but also a cash savings of \$75,000
 annually.
- CSCF received the Department of Economic Opportunity's 2016-17 programmatic fiscal monitoring report. The annual monitoring reported zero findings or observations, and no areas of non-compliance.

Programs and Performance Outcomes

- CSCF continues to exceed direct placement goals in the first two months of FY 17-18. There
 were 1,063 reported direct placements, nearly doubling the two month goal of 600. Strong
 results from Amazon and Home Shopping Network (HSN) recruitment efforts helped achieve
 these numbers.
- CSCF continues to record high-wage placements. Local Veterans Employment Representatives created a relationship with Aerostar Training Services, and assisted with recruitment efforts for a Ground Simulator Instructor position. Osceola County recruiters sourced and referred a qualified Veteran candidate who was offered the position at an annual salary of \$80,000. Additionally, the team at the Southeast Career Services Center assisted a Welfare Transition client who had been laid off, to transition into a Dentist position earning a salary of \$80,000.
- After looking at data on the training investments made by CSCF it clearly showed individuals
 who received short-term training successfully completed and found employment at a
 significantly higher rate than those who chose two year or longer term trainings. As a result,
 CSCF is focusing training resources this program year on shorter-term occupational training
 and not funding traditional training providers who did not achieve required performance
 requirements.
- CareerSource CF funded a very successful summer youth intern program that enhanced state and federal money with outside investments of \$180,000. This year 295 youth across the region worked over 50K hours and earned \$434K in wages. Most young adults just finished their junior year and will be returning to high school, however 27 were seniors and were hired by their worksite employers.

Community Engagement and Outreach

- In the 4th quarter of 16-17, CSCF participated in several high-growth industry events designed to attract talent and engage with industry-specific businesses. These events included:
 - The Who's Who in Building & Construction Showcase this event hosted thousands
 of construction professionals, including contractors, architects, engineers, facilities
 workers, etc.
 - Florida Consortium of Metropolitan Research Universities Technology Career Fair through this engagement, CSCF obtained 342 candidate resumes and interacted with IT graduates looking for employment.
 - Orlando Tech Security Conference 2017 CSCF was an exhibitor at this event that
 included IT-level management up to Presidents and CIO'S of companies of all sizes,
 across all industries. The conference consistently hosts 200-350 registered
 attendees.



CareerSource Central Florida Performance Overview

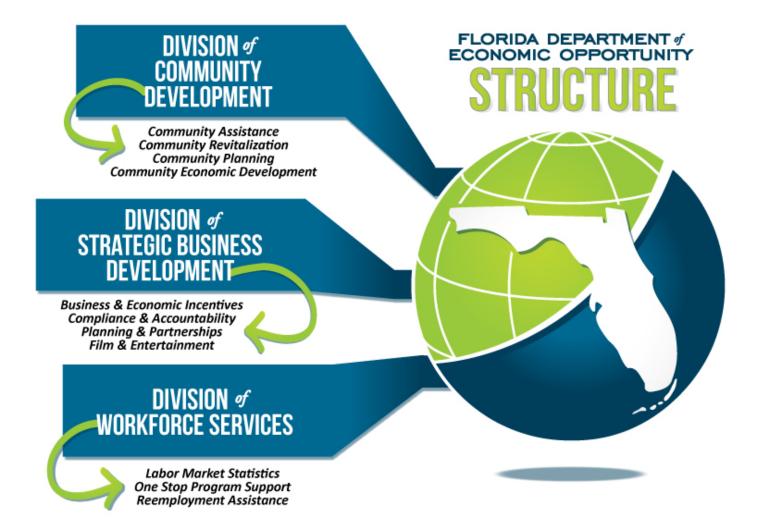
James Finch, Department of Economic Opportunity



September 14, 2017

AGENDA

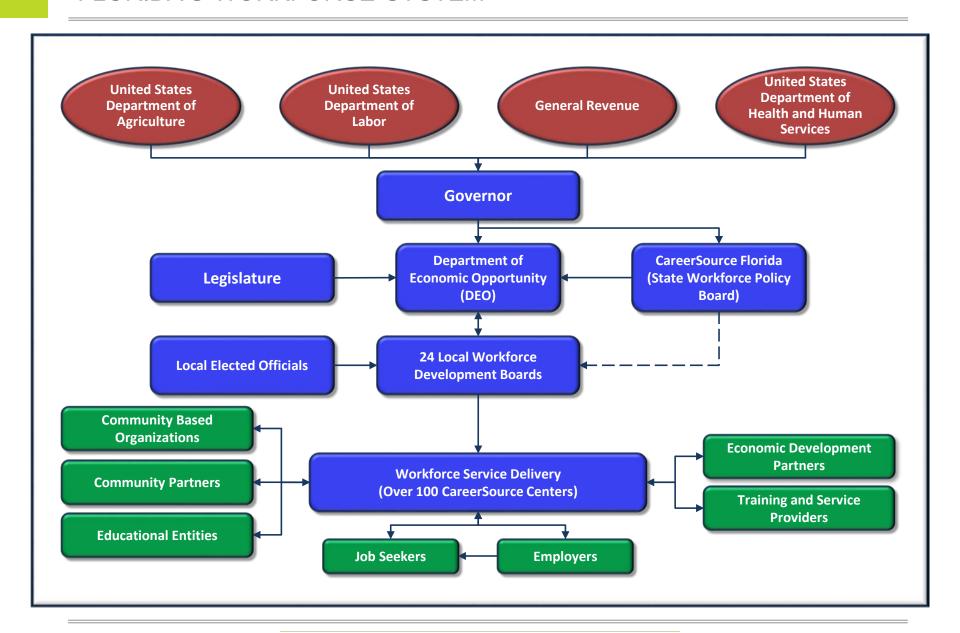
- Who We Are and Why We Are Here
- Workforce Structure and Service Delivery Model
- Financial and Participant Data Overview
- Program Year 2016 2017
 - Program Performance
- Programmatic Monitoring and Oversight



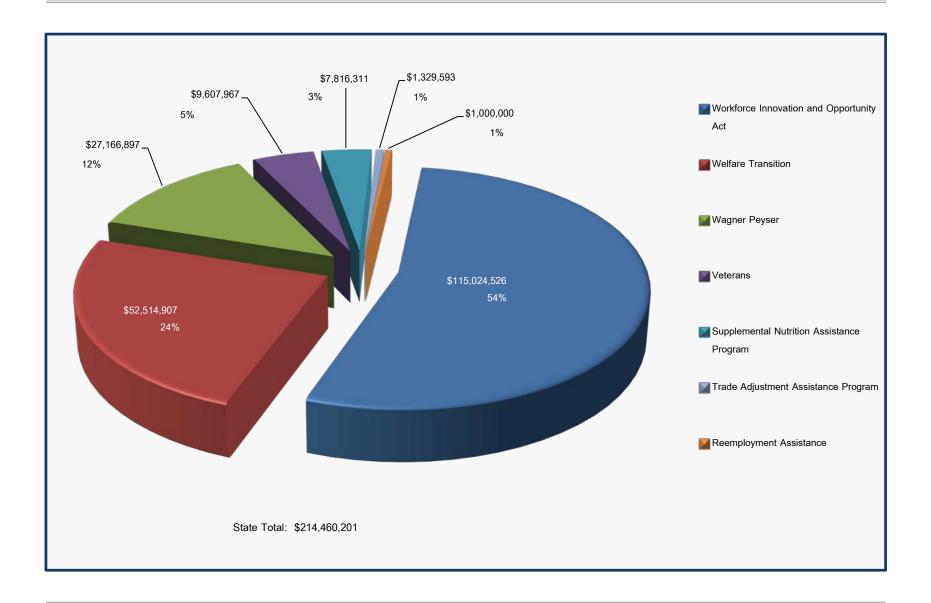
Section 445.007(3), F.S.

• The Department of Economic Opportunity, under the direction of CareerSource Florida, Inc., shall assign staff to meet with each local workforce development board annually to review the board's performance and to certify that the board is in compliance with applicable state and federal law.

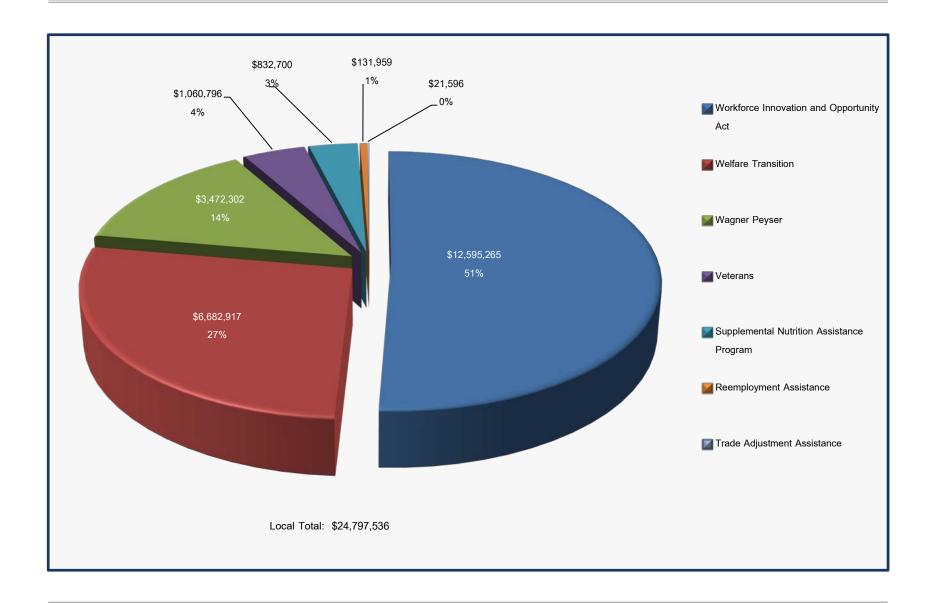
FLORIDA'S WORKFORCE SYSTEM

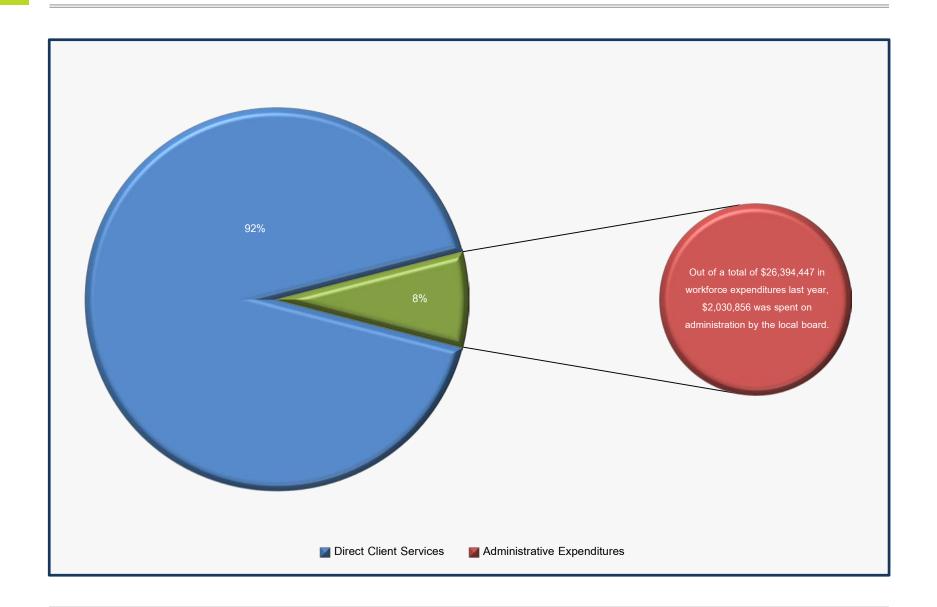


PY 2017-18 TOTAL STATEWIDE FUNDING

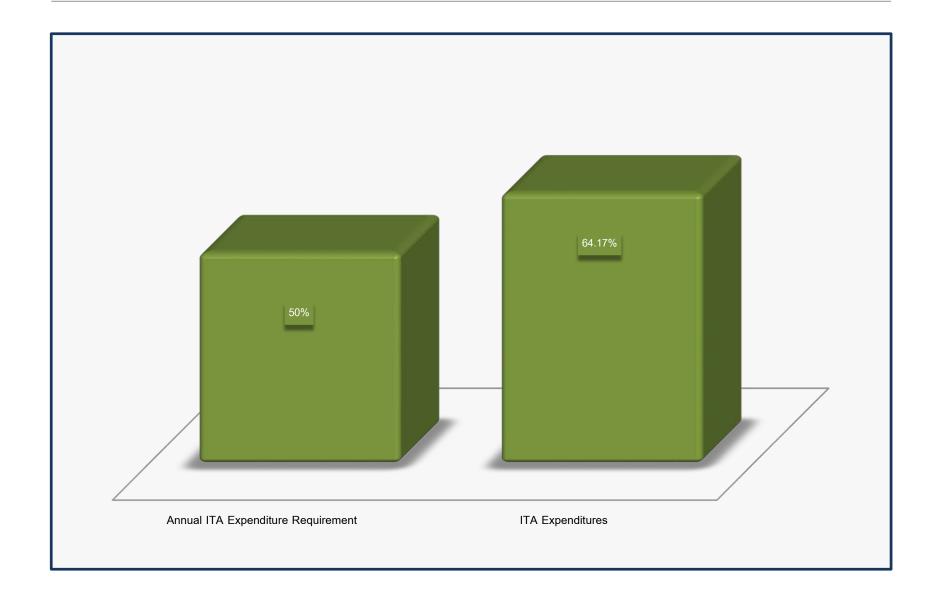


PY 2017-18 TOTAL LOCAL AMOUNT

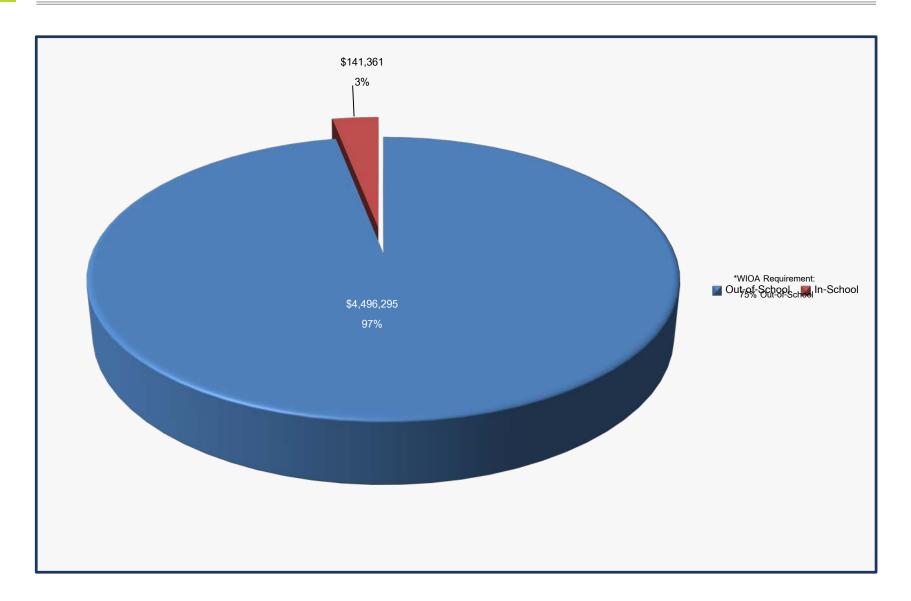




PY 2016-17 ITA EXPENDITURE REQUIREMENT



OUT-OF-SCHOOL YOUTH



COMMON MEASURES

- United States Department of Labor (USDOL) mandated report, used as an assessment tool for state workforce systems.
- Common Measures displayed consist of 3 Adult Measures, 3 Dislocated Worker
 Measures, 2 Youth Measures and 3 Wagner-Peyser Measures.

2016 - 2017 FLORIDA WORKFORCE COMMON MEASURES – LWDA 12 PERFORMANCE PY 2016-2017: July 1, 2016 – June 30, 2017 Outcomes

Common Measures	Performance PY 2016-2017	PY 2016-2017 Performance Goals	% of PY 2016-2017 Performance Goal Met	PY 2017-2018 Negotiated Goals	Potential % of PY 2017-18 Goal Met (Based on current performance)
Adults:					
1Employed 2 nd Quarter After Exit	81.79%	86.00%	95.11%	80.10%	102.11%
2 Employed 4 th Quarter After Exit	65.09%	82.00%	79.38%	76.50%	85.09%
3 Median Wage 2 nd Quarter After Exit	\$6,591.00	\$7,550.00	87.30%	\$7,065.00	93.29%
Dislocated Workers:					
4 Employed 2 nd Quarter After Exit	84.80%	80.00%	106.00%	76.00%	111.58%
5 Employed 4 th Quarter After Exit	62.68%	76.00%	82.47%	74.00%	84.70%
6 Median Wage 2 nd Quarter After Exit	\$8,051.00	\$6,550.00	122.92%	\$6,850.00	117.53%
Youth Common Measures:					
7 Employed 2 nd Quarter After Exit	75.88%	73.00%	103.95%	76.00%	99.85%
8 Employed 4 th Quarter After Exit	70.27%	66.00%	106.47%	69.00%	101.84%
Wagner-Peyser:					
9Employed 2 nd Quarter After Exit	65.87%	61.00%	107.98%	64.00%	102.92%
10 Employed 4 th Quarter After Exit	63.42%	63.00%	100.67%	66.00%	96.10%
11Median Wage 2 nd Quarter After Exit	\$5,521.00	\$4,550.00	121.34%	\$4,850.00	113.84%

Not Met (less than 90% of negotiated)

Met (90-100% of negotiated)

Exceeded (greater than 100% of negotiated)

PROGRAMMATIC MONITORING & OVERSIGHT

- Federal law requires the state to develop an oversight system to monitor all workforce programs receiving federal funds.
- DEO, in consultation with CareerSource Florida (CSF), annually develops and implements a process for monitoring LWDAs. Corrective Action Plans to address all findings are required.
- Programmatic and performance monitoring is completed annually.

PY 2016-17 SUMMARY OF LOCAL FINDINGS

Program	PY 2015-16 Findings	PY 2016-17 Findings
Welfare Transition	2	4
Wagner-Peyser (RESEA, MSFW, Career Center Credentialing, MIS)	4	1
Supplemental Nutrition Assistance Program - Employment and Training	0	2
WIOA Adult / Dislocated Worker / Youth	1	0
Trade Adjustment Assistance Act	0	1
Total Findings	7	8



For more information, please contact:

James Finch

Florida Department of Economic Opportunity

One-Stop and Program Support

(850) 245-7485

James.Finch@deo.myflorida.com

CareerSource Central Florida Board, Consortium and Committee Meeting Dates 2017 - 2018

See Solid	B.G Alice -	Jul 2017	Aug 2017	Sep 2017	0-+ 2017	N 2017	D 2017	Jan. 2010	F-1- 2010	B4-:: 2010	Apr 2018	Mar. 2010	Jun 2018
Search of Directors	Meeting	Jul 2017	Aug 2017	<u>Sep 2017</u>	Oct 2017	Nov 2017	<u>Dec 2017</u>	<u>Jan 2018</u>	<u>Feb 2018</u>	<u>Mar 2018</u>	Apr 2018	<u>May 2018</u>	Jun 2018
Sind Consistivin/Board	Board of Directors	x	x	Board Mtg 9:00-10:30am & Orientation	x	x		x	Consortium/	х		x	Consortium/
Sind Consortium/Board									2/22/2018 (Thu)				6/21/2018 (Thu)
A	Joint Consortium/Board	х	x	х	x	х	х	x		x	x	x	
areer Services Committee x x x x x x x x x x x x x x x x x x	Executive Committee		х		х			х		х		х	
Committee Committee Committee Committee Committee Committee Committee Committee CareerSource Central Florida Board/Consortium/Committee CareerSource Central Florida Board/Consortium/Committee Meetings - see above listed dates CareerSource Central Florida Board/Consortium/Committee Meetings - see above listed dates CareerSource Central Florida Board/Consortium/Committee Meetings - see above listed dates CareerSource Central Florida Board/Consortium/Committee Meetings - see above listed dates CareerSource Central Florida Board/Consortium/Committee Meetings - see above listed dates CareerSource Central Florida Board/Consortium/Committee Meetings - see above listed dates CareerSource Central Florida Board/Consortium/Committee Meetings - see above listed dates CareerSource Central Florida Board/Consortium/Committee Meetings - see above listed dates CareerSource Central Florida Board/Consortium/Committee Meetings - see above listed dates CareerSource Central Florida Board/Consortium/Committee Meetings - see above listed dates CareerSource Central Florida Board/Consortium/Committee Meetings - see above listed dates CareerSource Central Florida Board/Consortium/Committee Meetings -	Revenue Diversity Ad Hoc Committee (subcommittee of Executive)												
S/3/2015 (Thu) 2-00-400pm Finance Committee X X X X X X X X X	Meetings will be posted on we	bsite 1 week prio	or to date; materia	als will be distribut	ted to Board mer	mbers 1 week prid	or to meeting						
11/15/2017 (Thu) 11/15/2017 (Thu) 11/15/15 (Thu)													
inance Committee						11/16/2017 (Thu)			2/15/2018 (Thu)		A/5/2018 (Thu)	2:00-4:00pm Finance/Career Services Budget Workshop (Non-Voting Mtg.) pending	
areer Services Committee X X X X X X X X X X X X X X X X X X	Finance Committee	х	х	х	х		х	х		х			х
areer Services Committee X X X X X X pending X	Audit Committee	х	x	х	X	x	x	х		x	x	x	х
Sovernance Committee X 2:00-3:30pm X X 2:00-3:30pm X X X X X 2:00-3:30pm	Career Services Committee	x	x	x	x	3:00-4:30pm	x	3:00-4:30pm	x	3:00-4:30pm	x	2:00-4:00pm Finance/Career Services Budget Workshop (Non-Voting Mtg.)	х
Sovernance Committee X 2:00-3:30pm X X 2:00-3:30pm X X X X X 2:00-3:30pm			8/16/2017 (Wad)			11/1/2017 (Wad)				3/7/2018 (Wed)		5/2/2018 (Wed)	
Ommunity Engagement X X Y Y Y Y Y Y Y Y Y Y Y	Governance Committee	х		x	х		x	х	x		x		x
CareerSource Central Florida Board/Consortium/Committee Meetings oard Meetings - see above listed dates oint Consortium/Board Meetings are held bi-annually ommittee Meetings - see above listed dates	Community Engagement Committee		х	9/26/2017 (Tue)		х		1/22/2018 (Mon)		х			
oard Meetings - see above listed dates oint Consortium/Board Meetings are held bi-annually ommittee Meetings - see above listed dates	Meetings will be posted on we	bsite 1 week prio	or to date; materi				•						
oint Consortium/Board Meetings are held bi-annually committee Meetings - see above listed dates				Career	Source Centr	al Florida Boa	rd/Consortiu	m/Committee	e Meetings				
ommittee Meetings - see above listed dates	Board Meetings - see above list	ted dates											
	Joint Consortium/Board Meetin	gs are held bi-ann	nually										
ocation and times are as specified on public notices which are displayed on CareerSource Central Florida website: www.careersourcecentralflorida.com	Committee Meetings - see abo	ve listed dates											
	Location and times are as spec	ified on public no	tices which are d	isplayed on Career	rSource Central F	lorida website: w	ww.careersource	centralflorida.co	m				



Central Florida is home to a young, well-educated and diverse workforce, but when it comes to the technology, manufacturing and construction sectors, coordinated and sustained efforts are required to meet growing workforce needs.

ith major growth in its manufacturing, technology and construction sectors, Central Florida continues to blossom as a diverse economic region fueled by innovation, an entrepreneurial spirit and strategic partnerships. However, the future success of these sectors hinges on workforce development and whether or not the region's growing talent pool can be aligned to the needs of these industries.

"The underlying factor in the economic success of every community is the availability of a well-trained and skilled workforce," said Pamela Nabors, president and CEO of CareerSource Central Florida. "Every business needs a diverse talent pipeline to succeed and help the local economy thrive."



Starting Early

Nabors, who works in unison with CareerSource Brevard and CareerSource Volusia, says new technologies and opportunities in these industries have sparked a vibrant debate around traditional college versus technical education. Within these sectors, which overlap as far as skill sets are concerned, exists an array of career opportunities stretching far beyond minimum wage jobs.

"If you expose middle and high school kids to the value of these industries beyond what they may think," she said, "you pique their interest and expand their career options. This message must also reach parents and guidance counselors."

CareerSource partners with K-12 public schools throughout the region to conduct summer youth intern programs, which focus on identifying placements in these sectors and what might be out there beyond traditional jobs. It also partners with local chambers and businesses to put kids in spaces where they can be exposed to different opportunities.

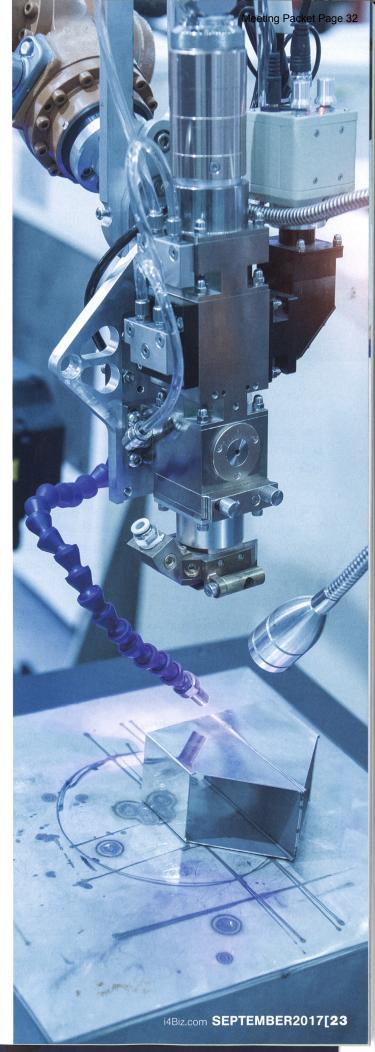
"I'm certainly not knocking bachelor's degrees, but you don't necessarily need one to have a good career, and some young adults have no choice but to go from high school directly into the workforce," said Nabors. "The good news is there are options to acquiring education and skill sets within these industries."

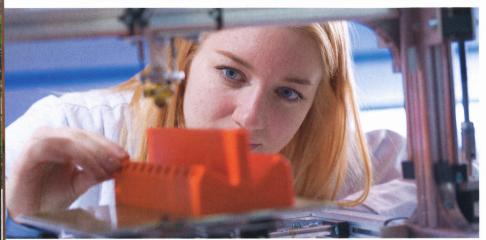
CareerSource recently conducted a study with UCF on talent supply from 58 academic partners — including trade schools, certificate programs, technical schools and traditional universities in nine counties — and found there are approximately 250,000 students in the academic pipeline, with 75,000 of them credentialed at some level.

"The key is aligning these 75,000 to sectors of interest," said Nabors. "We need to reach out to stakeholders, including regional manufacturers, construction and tech companies, and local career development organizations. Let's match these individuals with the companies requiring their skill sets."

Attracting Young Talent

An entire generation of manufacturing and construction professionals is getting ready to retire, and the ability to attract the next generation into these fields is critical to their growth and success in the region. ▶







"Kids may not realize they can become production and 3D printer technicians, computer programmers, IT experts, welders, construction managers, engineers and more." – Lynda Weatherman

Lynda Weatherman, president and CEO of the Economic Development Commission of Florida's Space Coast, takes an "image and attract" strategy when working with local businesses and institutions to build a sustainable talent pipeline. By showing kids how dynamic these industries are, as well as the diverse career opportunities they provide, interest is heightened.

"We have the schools and businesses to train and attract talent, but we need to shine a light on the various jobs available in these sectors," explained Weatherman. "Kids may not realize they can become production and 3D printer technicians, computer programmers, IT experts, welders, construction managers, engineers and more."

Weatherman stresses that a critical aspect of economic development is also attracting businesses considering relocation. "Having a strong workforce is a deciding factor in their decision process," she said. "They look at support infrastructure and quality of life, but they need talented people."

Businesses Get Involved

In order to help build the workforce they desire, companies need to be proactive in not only recruiting, but also in connecting with local resources. Nabors encourages businesses to connect with CareerSource and create internship opportunities to get younger people interested in what they do. The goal is to grow internships in the region. She also encourages businesses to get their employees involved with Junior Achievement and other local organizations that have career awareness or job shadowing programs.

"If someone has soft skills (work ethic, enthusiasm, etc.), we can screen for these and work on crafting additional skills," she said. "Just because someone doesn't have a degree in manufacturing or technology doesn't mean they can't make great employees with a little training."

The EDC of Florida's Space Coast also works with local companies and schools to engage young people. Incorporating STEM courses in middle and high school is important, but having kids experience manufacturing or technical operations first-hand is effective. "When they visit these businesses and see how cool it is to manufacture something or create an advanced technology, they want in," said Weatherman.

Regional Awareness

Organizations such as CareerSource Central Florida and the EDC of Florida's Space Coast have a foundational goal to develop a technical workforce. The fact the region is aware of the need for a robust talent pipeline in these sectors is an important foundation to build on because consensus is critical for this pipeline to exist.

Nabors sees our regional workforce resources as arrows pointing in different directions that need to be pointing in the same direction, or at least in a couple of specific, more defined ones. "The key is getting everyone working together," she said. "We need a common understanding across all sectors — government, education, independent, non-profit and business — that the strength of our workforce represents our community's competitive edge."

Weatherman agrees the region's recognition of the challenge is important. She believes local universities such as Florida Tech, Florida Institute of Technology, Embry Riddle, UCF and others are doing a great job educating young people in technology, engineering and manufacturing. Connecting them to these growing industries, and keeping them here is where the rubber meets the road.

"Every community has workforce challenges, but it's the ones who make a concerted effort to educate, connect, retain and recruit talent that overcome these challenges," said Weatherman. "As a region, we're definitely headed in the right direction." •